Parks and Recreation Commission Agenda

Tuesday, May 26, 2026, 2:30 p.m.

437 Old Mammoth Road, Suite Z, Mammoth Lakes

Commission Members

Chair Dan O'Connell, Vice Chair Silver Chesak, Commissioner Ben Wisner, Commissioner Greg Newbry, Commissioner Scott Reif

NOTE: In compliance with the Americans with Disabilities Act, if you need special assistance to participate in this meeting, please contact the Town Clerk at (760) 965-3602. Notification 48 hours prior to the meeting will enable the Town to make reasonable arrangements to ensure accessibility to this meeting. (28 CFR 13.102-35.104 ADA Title II).

NOTE: Materials related to an item on this agenda submitted after distribution of the agenda packet are available for public inspection in the Town Offices located at 437 Old Mammoth Road, Suite 230 during normal business hours. Such documents are also available on the Town of Mammoth Lakes website at www.townofmammothlakes.ca.gov subject to staff's ability to post the documents before the meeting.

NOTE: Public comments can be submitted to the Town Clerk at clerk@townofmammothlakes.ca.gov before and during the meeting, or they may be made via Zoom or in person. All comments will be limited to a speaking time of five minutes.

ZOOM INFORMATION

Join from a PC, Mac, iPad, iPhone or Android device:
Please click this URL to join. https://monocounty.zoom.us/s/98259712256
Or join by phone:
Dial(for higher quality, dial a number based on your current location):
US: +1 669 900 6833 or +1 253 215 8782 or +1 346 248 7799 or +1 312 626 6799 or +1 646 876 9923 or +1 301 715 8592
Webinar ID: 982 5971 2256 - Callers: To Raise your hand Press *9, to Unmute/Mute Press *6
International numbers available: https://monocounty.zoom.us/u/aLxSJLPlr

1. CALL TO ORDER

2. PUBLIC COMMENTS

The Public Comment portion of the agenda provides the public with an opportunity to address the Commission on matters not otherwise listed on the agenda. Under California law the Commission is prohibited from generally discussing or taking action on items not included in the agenda; however, the Commission may briefly respond to comments or questions from members of the public. Therefore, the Commission will listen to all public comment, but will not generally discuss the matter or take action on it. Requests for service from the Town may also be made at the Town offices during regular business hours. Members of the public desiring to speak on a matter appearing on the agenda should ask the Chair for the opportunity to be heard when the item comes up for Commission consideration.

3. CONSENT AGENDA

   3.1 Approve the minutes of the special meeting of March 3, 2026.

4. PRESENTATIONS

   4.1 Office of Outdoor Recreation Trails Program Presentation

   4.2 2026-27 Parks and Recreation Department Recommended Budget Presentation

   4.3 2026 Whitmore Pool Operating Plan

   4.4 2026 Mammoth RecZone Operating Plan

   4.5 2025/26 LA Kings Ice at Mammoth Lakes Season Presentation

5. DISCUSSION ITEMS

   5.1 Monthly Department Report

6. COMMISSIONER REPORTS

7. REQUEST FOR AGENDA ITEMS

8. ADJOURNMENT

The Parks and Recreation Commission will adjourn to a regular meeting to be held on Tuesday, August 4, 2026 at 2:30 p.m.

Parks and Recreation Commission of Mammoth Lakes

Minutes of Special Meeting

March 3, 2026, 2:30 p.m.
437 Old Mammoth Road, Suite Z, Mammoth Lakes

Members Present: Vice Chair Silver Chesak, Commissioner Ben Wisner, Commissioner Greg Newbry, Commissioner Scott Reif

Members Absent: Chair Dan O'Connell

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1. CALL TO ORDER

The Vice Chair called the meeting to order at 2:32 p.m. in the Council Chamber, 437 Old Mammoth Road, Suite Z, Mammoth Lakes.

2. PUBLIC COMMENTS

Parks and Recreation Director Stuart Brown announced that the dog park would be opened on Saturday.

3. CONSENT AGENDA

Moved by Commissioner Ben Wisner
Seconded by Commissioner Greg Newbry

Approve the Consent Agenda.

For (4): Vice Chair Silver Chesak, Commissioner Ben Wisner, Commissioner Greg Newbry, and Commissioner Scott Reif

Absent (1): Chair Dan O'Connell

Carried (4 to 0)

3.1 Approve the minutes of the regular meeting of February 3, 2026.

4. DISCUSSION ITEMS

4.1 Update on the Town's 5-year Capital Improvement Plan (CIP) and the Maintenance and Enhancement of the Town's Recreation Amenities.

Parks and Recreation Director Stuart Brown and Public Works Director Haislip Hayes outlined the information in the staff report. There was discussion among members of the Commission and staff.

4.2 2026-27 Parks and Recreation Department Fee Schedule Amendments

Parks and Recreation Director Stuart Brown outlined the information in the staff report. There was discussion among members of the Commission and staff.

Moved by Commissioner Ben Wisner
Seconded by Commissioner Scott Reif

Approve the 2026/27 Parks and Recreation Department Fee Schedule Amendments as presented.

For (4): Vice Chair Silver Chesak, Commissioner Ben Wisner, Commissioner Greg Newbry, and Commissioner Scott Reif

Absent (1): Chair Dan O'Connell

Carried (4 to 0)

4.3 Finalize agenda items for the joint workshop with Mammoth Lakes Recreation (MLR)

This item was continued.

5. COMMISSIONER REPORTS

There were no reports given at this time.

6. REQUEST FOR AGENDA ITEMS

There were no requests.

7. ADJOURNMENT

The Commission adjourned the meeting at 3:36 p.m.

_____

Jamie Gray, Town Clerk

TOWN OF MAMMOTH LAKES

PARKS AND RECREATION COMMISSION

STAFF REPORT

Title: Office of Outdoor Recreation Trails Program Report

Meeting Date: May 26, 2026

Prepared by: Gretchen Haselbauer, Outdoor Recreation Program Manager
Andrew Mulford, Trails Program Manager

Summer Stewardship Program Operations Update:

- The Mammoth Trails Community meeting was held on Wednesday, April 29 at 5pm at the Mammoth Brewing Company Cellar Room. The public received updates from the Office of Outdoor Recreation, USFS, and local recreation clubs.
- Mammoth Lakes Trail System (MLTS) Summer of Stewardship will kick off on Friday, June 5 at the Mammoth Brewing Company (MBC) with a special addition MLTS Beer Release and Trails Trivia Night. MBC has partnered with Mammoth Lakes Recreation (MLR) and the Town to develop limited edition beers for the past three summer of stewardship seasons. A portion of all sales are donated to MLR to support trail stewardship and outdoor access. Trivia night brings together the community for a fun evening testing local trail knowledge, giving away prizes, and sharing the MLTS Outdoor recreation summer programs.
- Weekly offerings for stewardship include Wednesday Worknights, Tangle Free Waters - Clear the Line, and Trashy Thursdays. Monthly events are held June – September. All events include a post-work meal for volunteers to enjoy together.
    - Wednesday Worknights will be held on the second Wednesday of each month.
    - Tangle Free Waters will be held on the third Tuesday of each month.
    - Trashy Thursdays will be held on the last Thursday of each month at various locations.
- The Eastern Sierra Adopt A Trail and Tangle Free Waters Programs, in partnership with MLR and Mono County, continue to see high volunteer and sponsorship involvement. The Office of Outdoor Recreation will continue to support this program by providing part-time staff to support program administration and field operations.
- The Office of Outdoor Recreation will wrap up the season with Annual Lakes Basin Cleanup on Saturday, September 19, 2026.

Summer Outdoor Recreation Host Program Operations Update:

- Recruitment for Outdoor Recreation Host part-time staff is underway.
- Outdoor Recreation Hosts will be stationed throughout the Lakes Basin, along Town bus lines, and on the Multi-Use Pathway system (via class 1 E-Bikes).

- Outdoor Recreation Hosts will again support ESTA on the Red's Meadow Valley shuttle and bus stops throughout the valley.
- Outdoor Recreation Hosts will support wildlife outreach by assisting in the campgrounds and at the local lakes. Providing information on local wildlife and the threat of invasive species, specifically the Golden Mussel.

Summer Trail Operations Update:

- We will be prioritizing the construction of SHARP 3 new trails. Last summer we completed 5 of the 13 miles of new trail that has been authorized. This summer we hope to make strong progress on the remaining 8 miles of trail to build. Additionally, we will begin work on the 7.6 miles of user created trails to restore and re-naturalize. This will involve soil decompaction, seeding native plants, constructing barriers and vertical mulching to ensure that these trails do not continue to be used.
- I will be prioritizing the remaining NEPA work to finalize the proposed action for SHARP 4 trails. This will require working with members of the ID team to work out alignments on the ground and also managing a contract of archaeological services to further analyze certain sites and develop a mitigation plan.
- We will be installing new 9a signs on the 6 new trail segments that we completed last summer.
- We have a relatively complex bridge replacement project to tackle on the Coldwater-George trail and will make sure to fit that into our program of work for this season
- As always, we will be running our typical Trail Days and Wednesday Worknight volunteer events.
- We will be keeping up with general maintenance of all trails in the Mammoth area that we maintain on an annual basis under our non-funded challenge cost share agreement with the Inyo National Forest.

OFFICE OF OUTDOOR RECREATION TRAILS PROGRAM REPORT

2025/2026

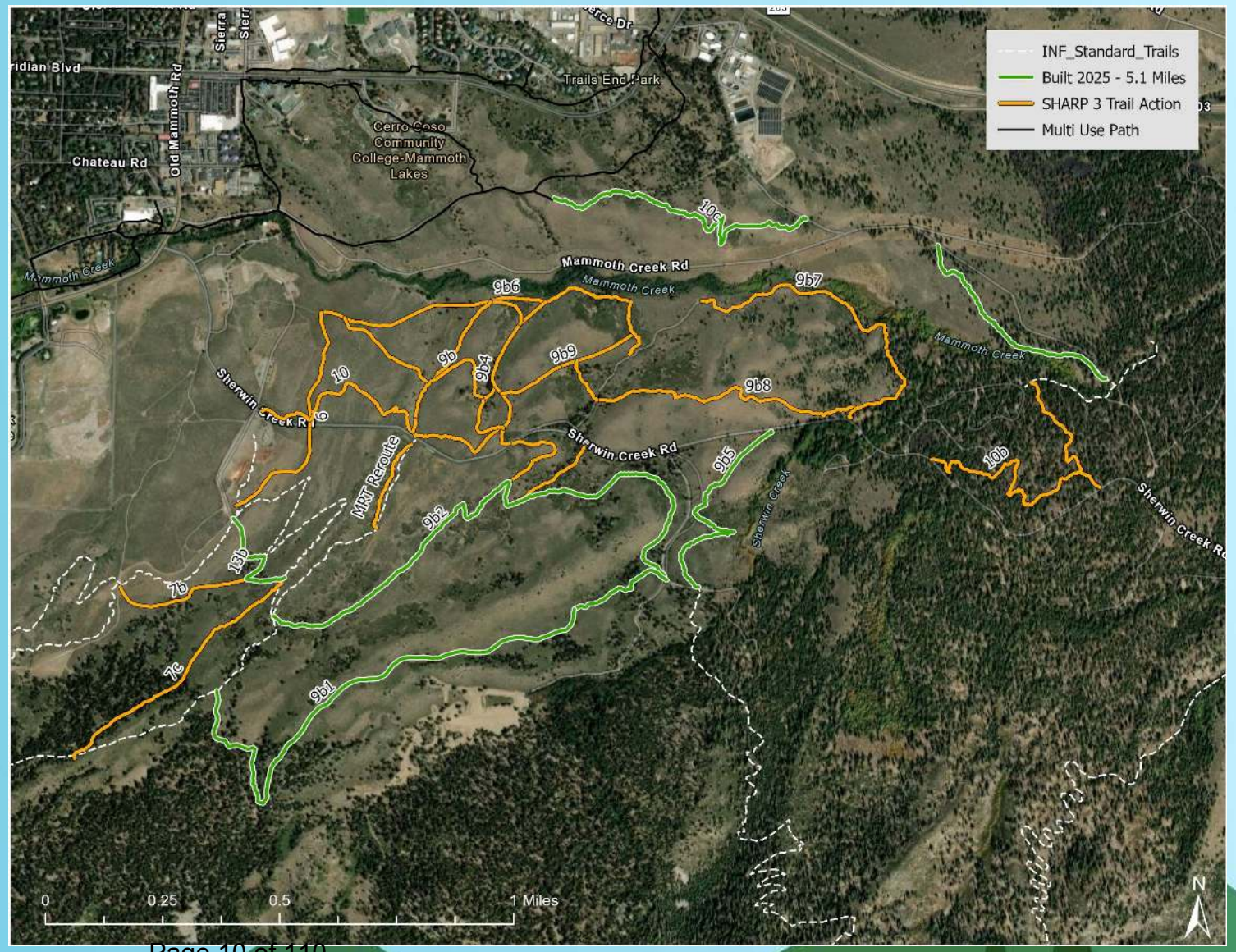
CONTENTS

Here is a short list of our priority projects:

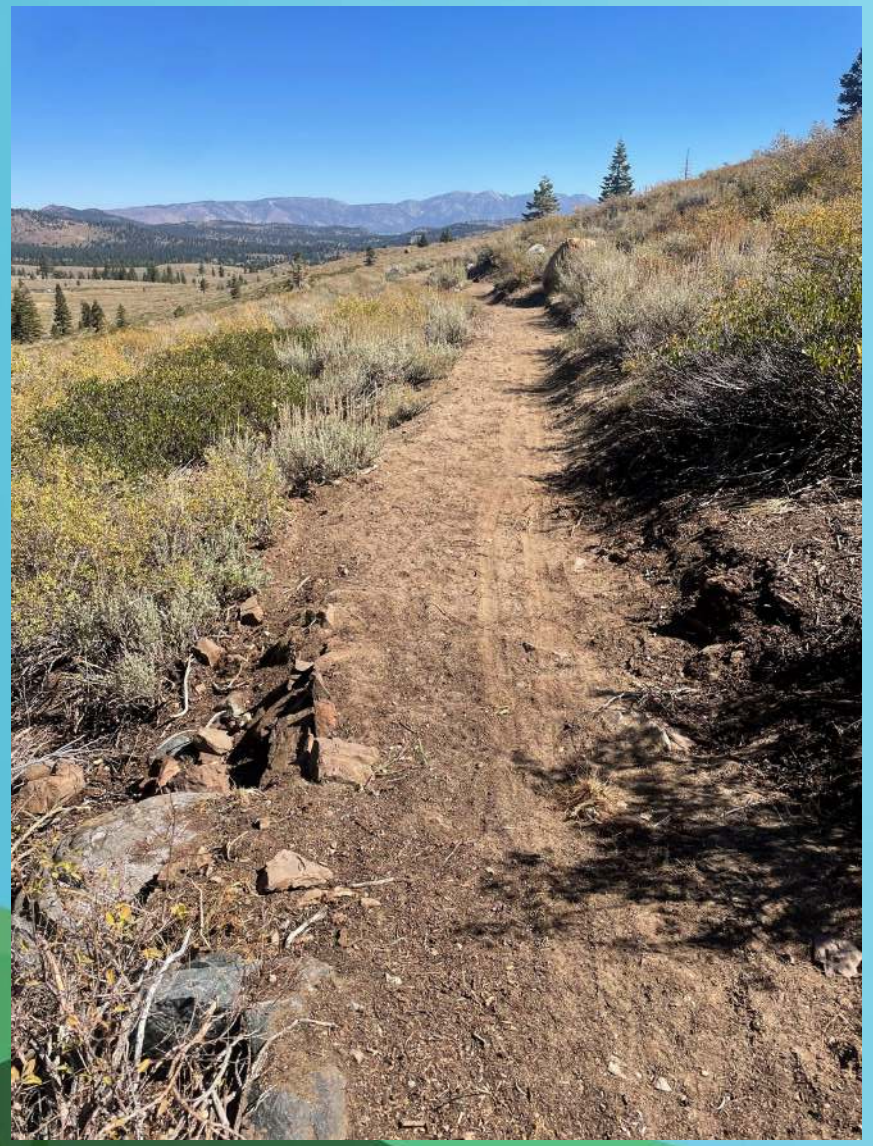
1. **SHARP Trail Construction**
2. **SHARP 4 Update**
3. **Pump Track @ CRC**
4. **Wilderness Trail Maintenance**
5. **Next Trail Planning Effort**
6. **Winter Grooming**

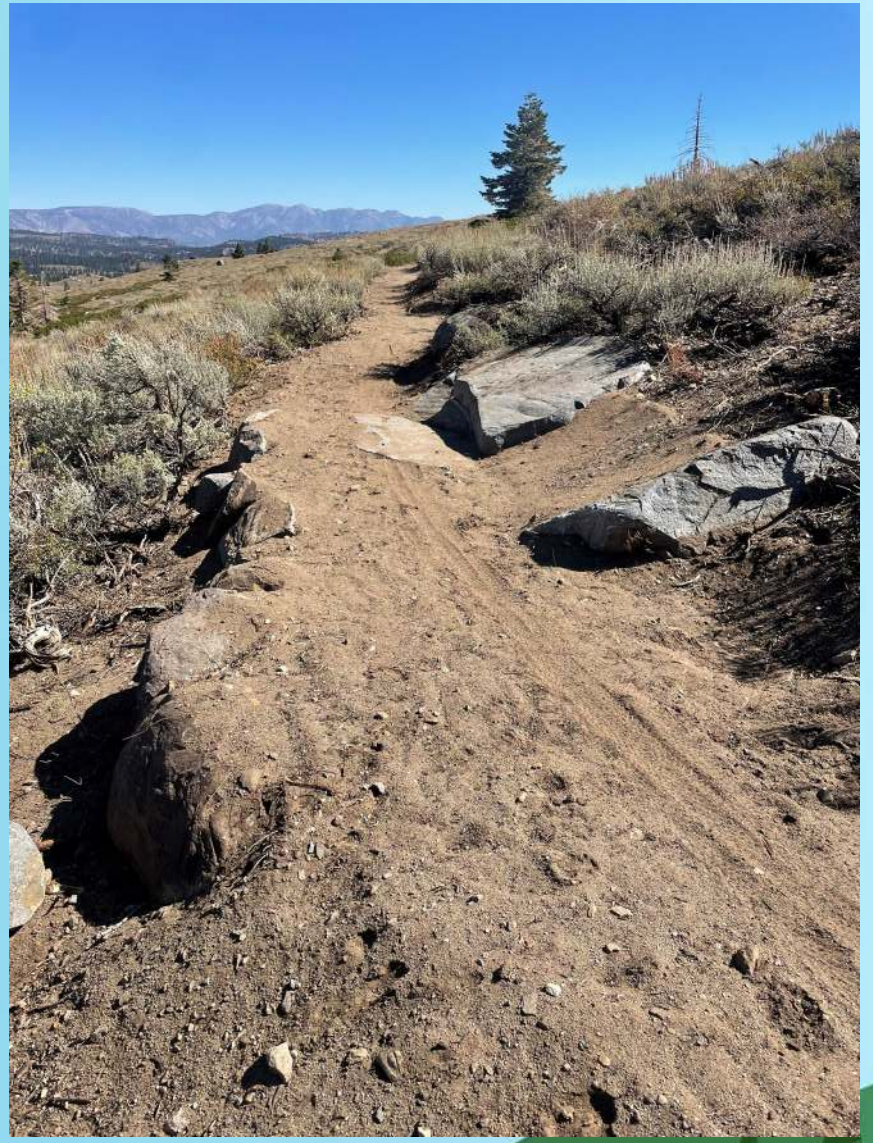
SHARP Trail Construction

- During the summer of 2025 the Town of Mammoth Lakes Trail Crew completed construction of 5.1 miles of new trail (Shown here in green)
- We will continue with the construction of the remaining 8 miles of trail this summer (shown in orange)



SHARP Trail Construction





SHARP Trail Construction

- During the fall of 2025 we rented this compact mini excavator for several weeks
- We will be purchasing a similar machine this spring to assist with the remaining SHARP trail construction as well as support maintenance and future trail development



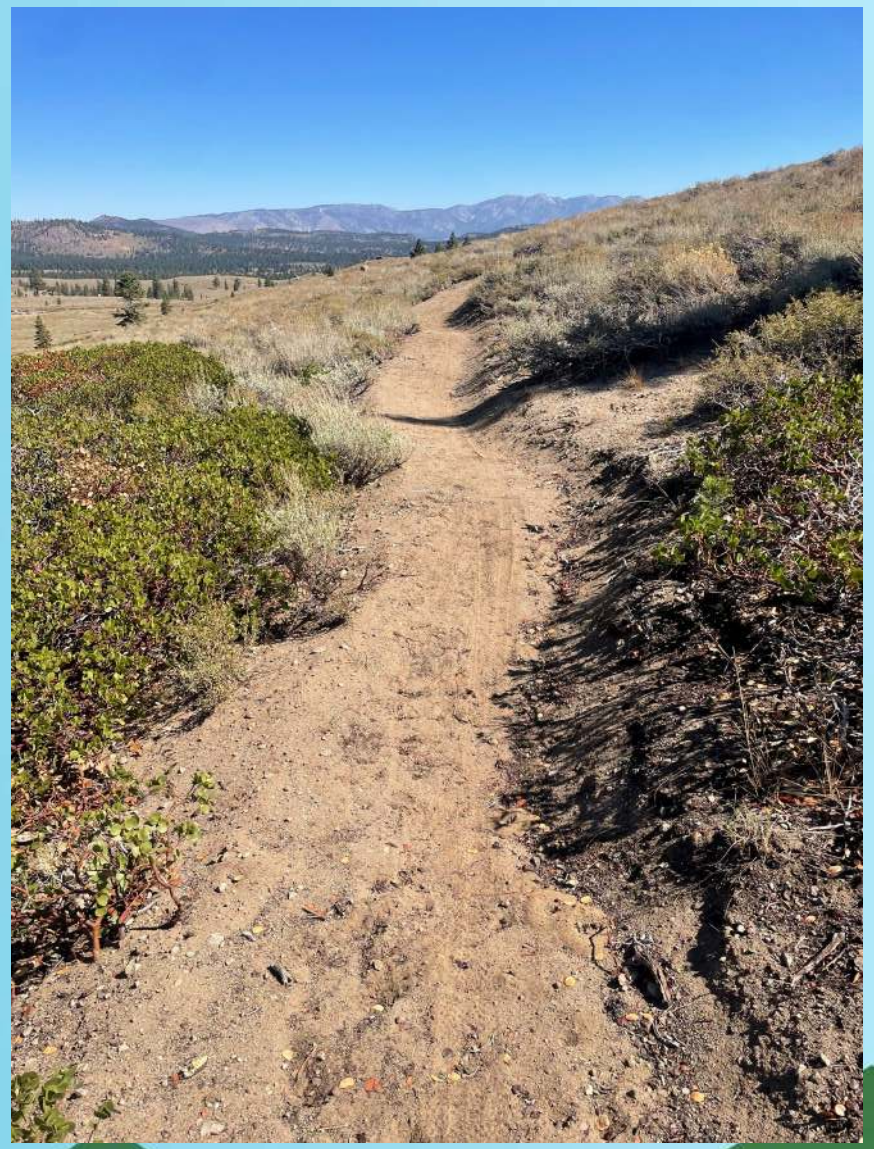
SHARP Trail Construction





SHARP Trail Construction

- We received great naming suggestions for our new trail segments from members of the public at our Fall Mammoth Trails Meeting and got approval for the following names for our new trail segments completed last summer:
  - Lucky Strike Trail
  - Cow Poke Trail
  - Creekside Trail
  - Ridge Rambler Trail
  - Jackrabbit Trail
  - Coyote Trail
- Signs will be installed this June as soon as they arrive from manufacturer



SHARP Trail Construction

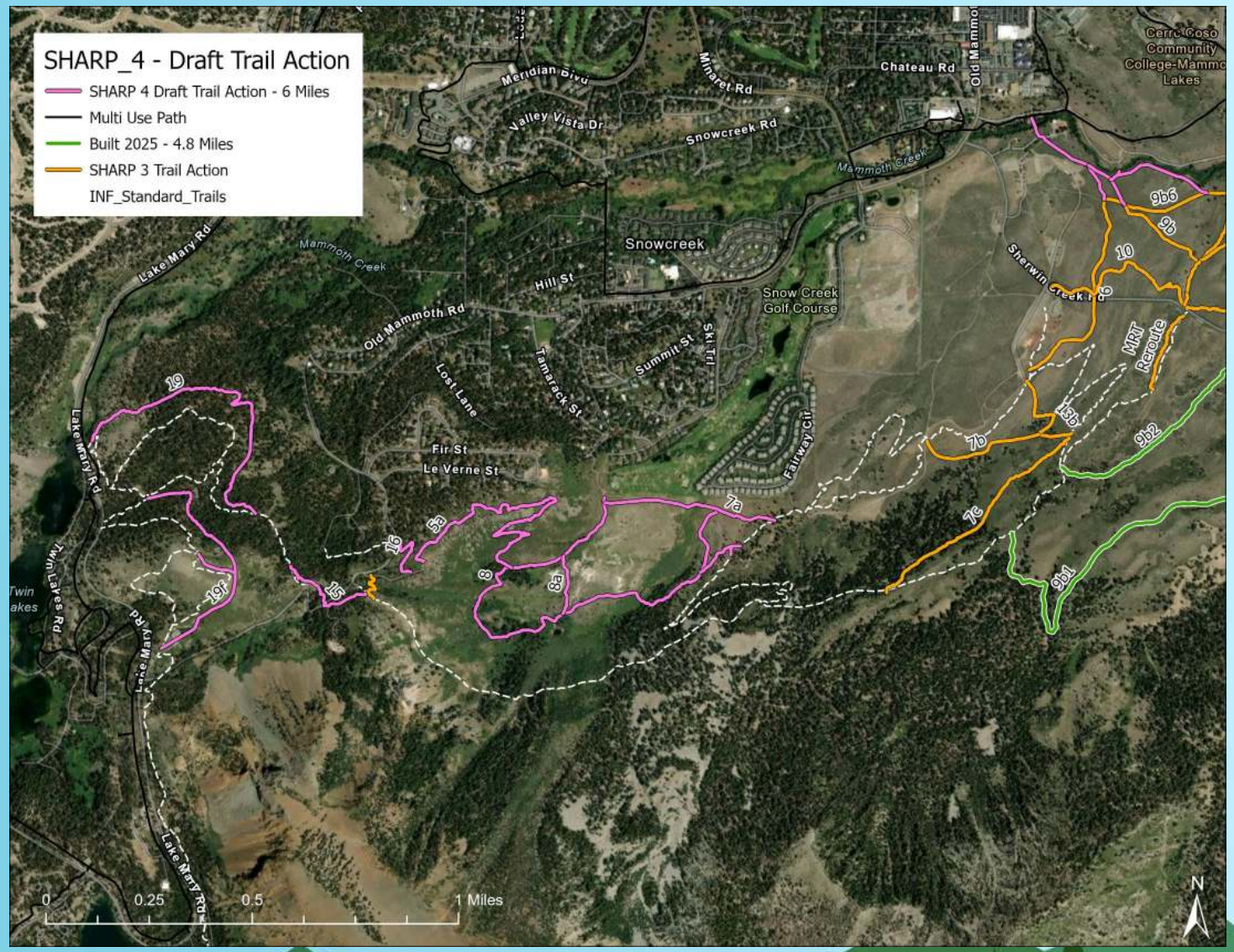






SHARP 4 Update

- INF Archaeologist is drafting scope of work for contracted shovel testing work
- INF botanist has submitted Whitebark Pine mitigation plan to USFWS – awaiting response
- INF Forestry and Hydrology specialists scheduled for spring 2026 with Trails Manager and Rec Officer



Pump track at the CRC

- TOML Trail crew was able to construct a small bike skills area next to the CRC
- Town owned land- making use of a retention basin area and repurposing soil that was excavated during construction in Mammoth Creek Park



Pump track at the CRC





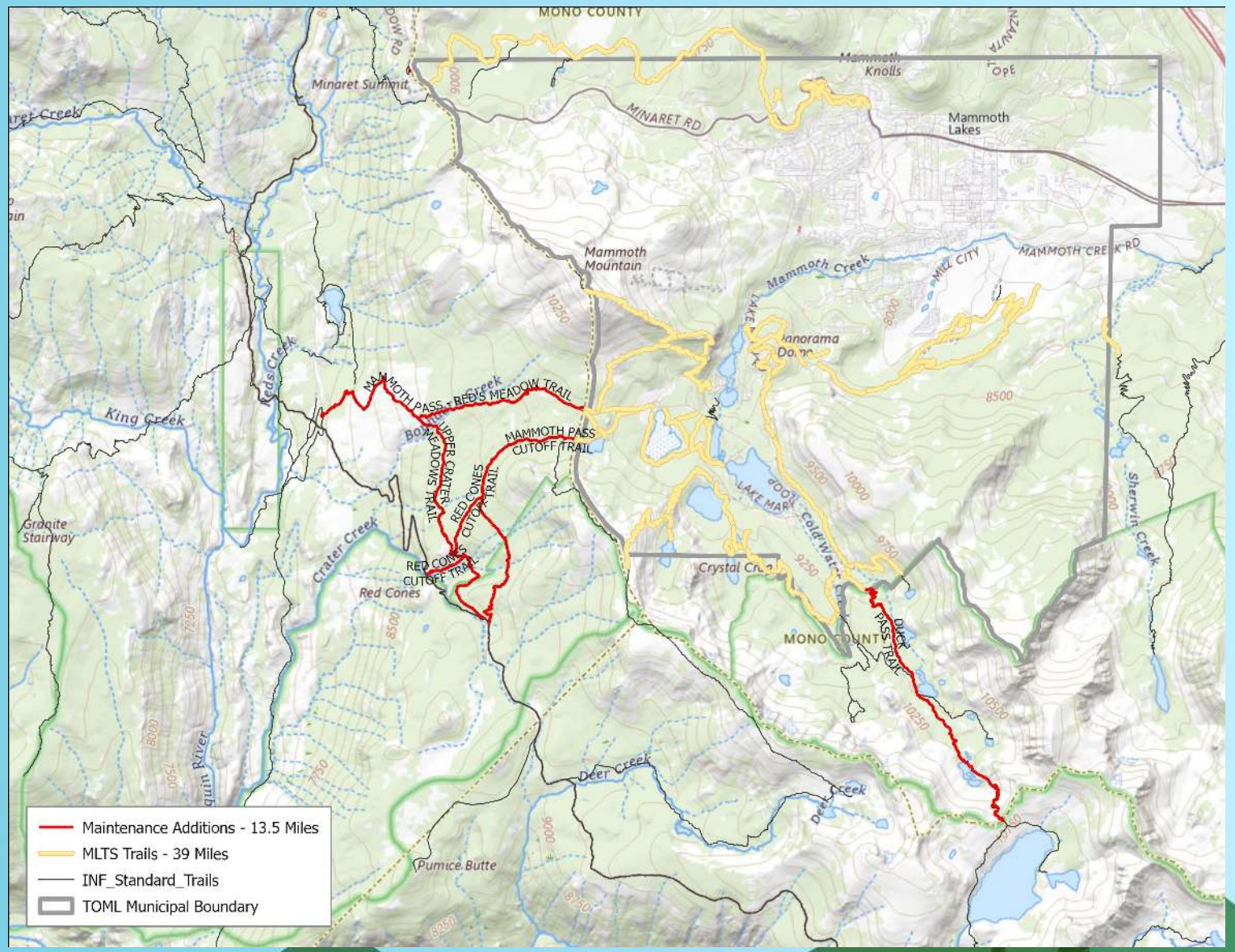
Pump track at the CRC





Wilderness Trail Maintenance

- In Spring 2025 the INF requested assistance with wilderness trail maintenance from partner organizations
- TOML trail crew took on responsibility for Duck and Mammoth Pass trails.
- We will continue to do early season logout and tread maintenance on these additional 13.5 Miles of trail

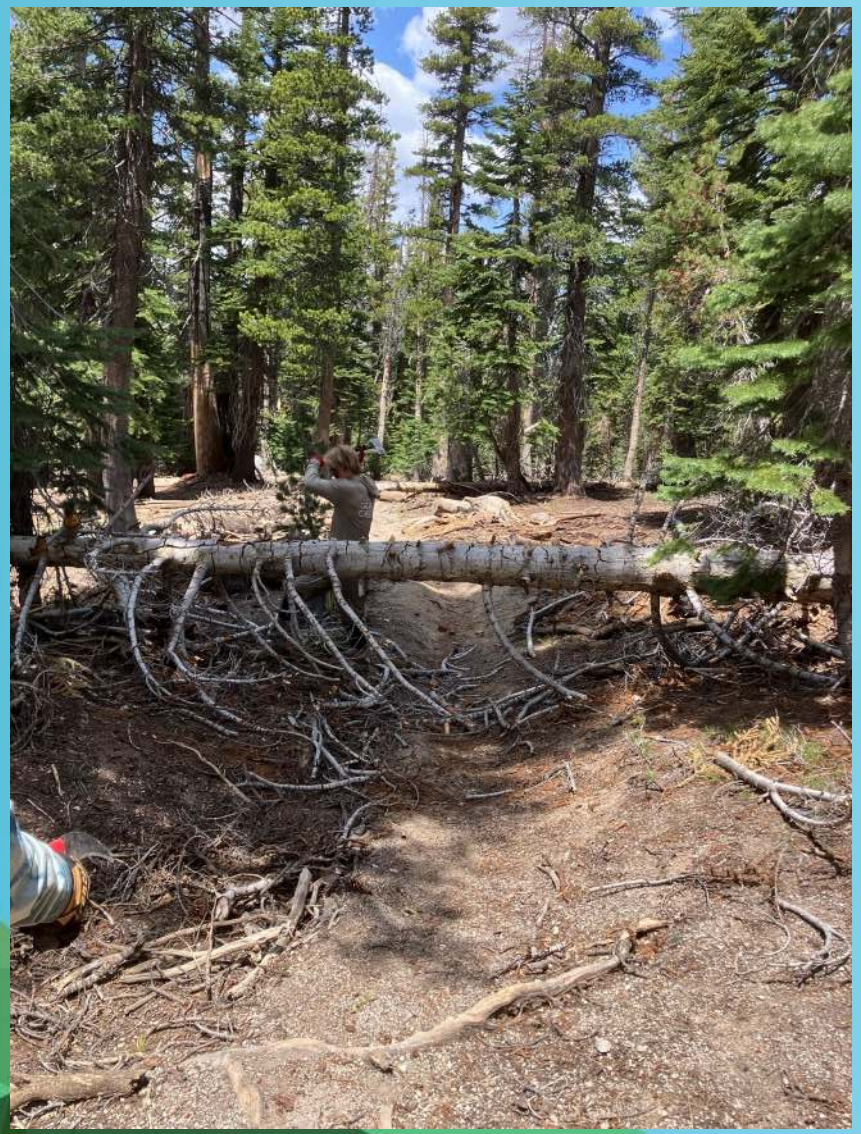


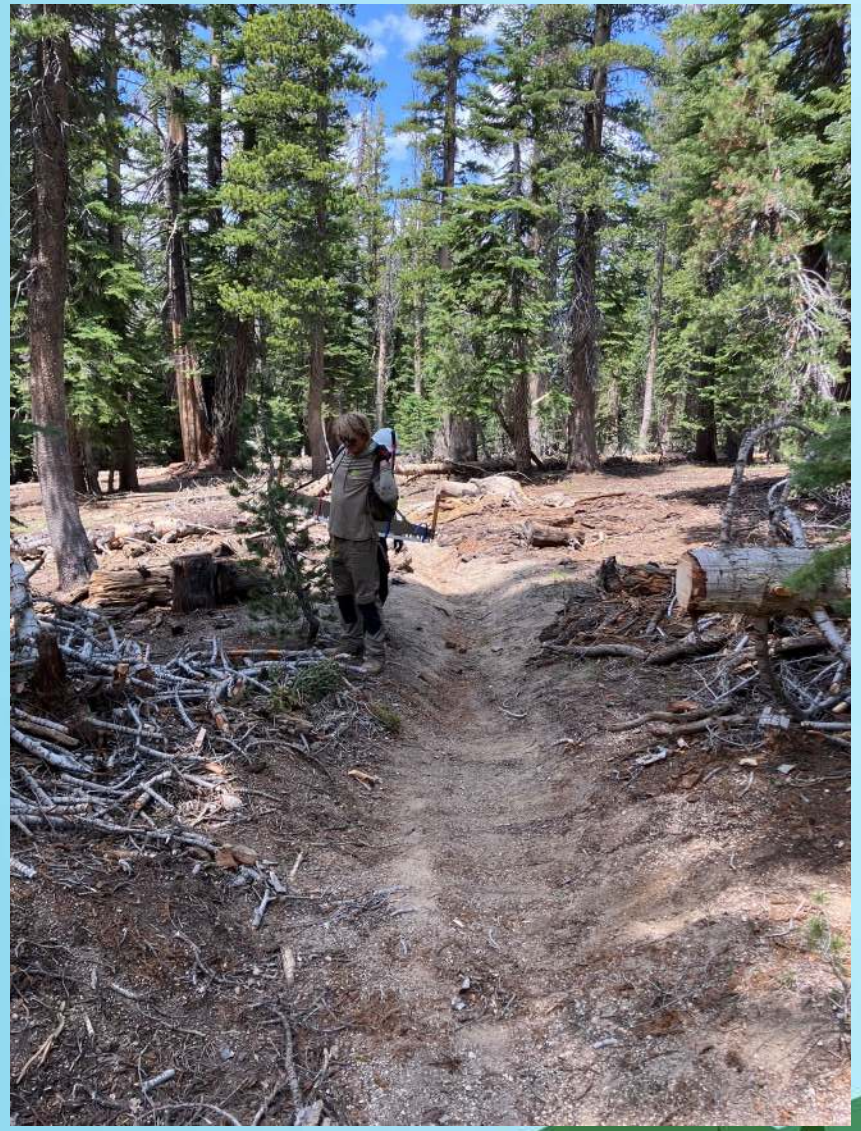
Wilderness Trail Maintenance





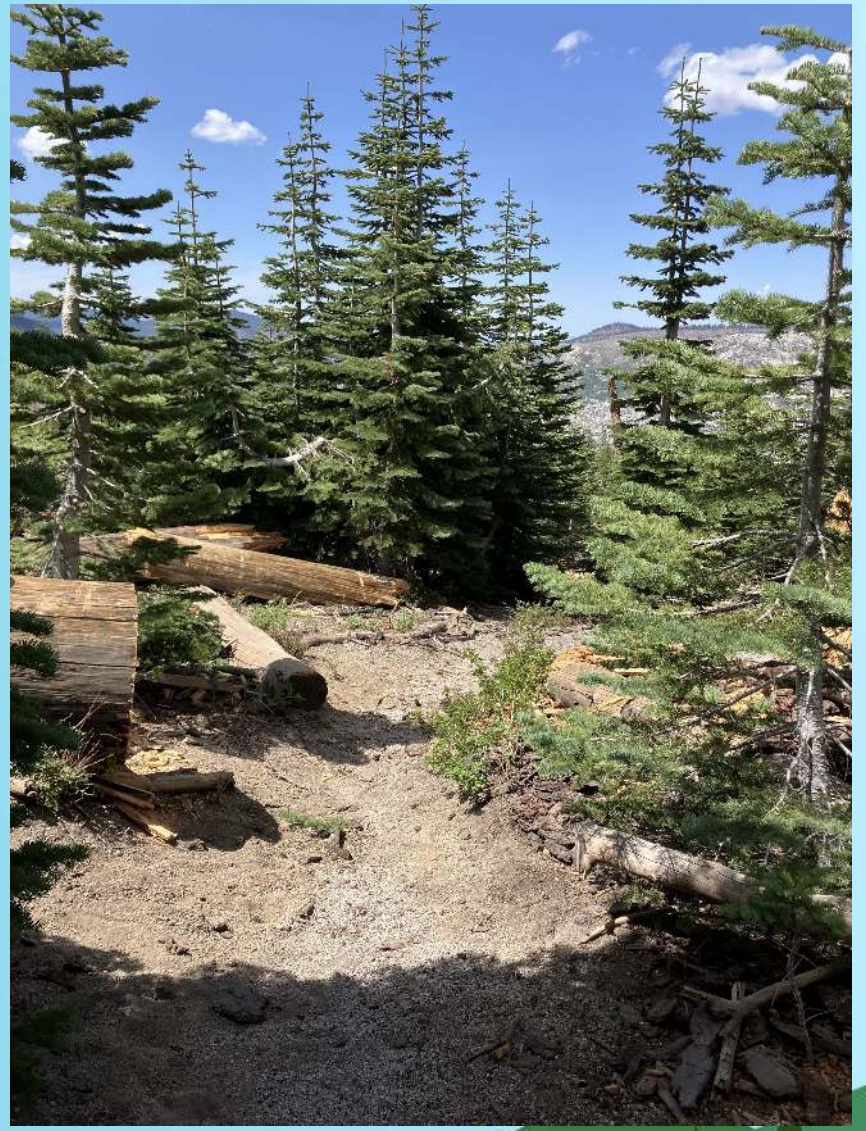
Wilderness Trail Maintenance





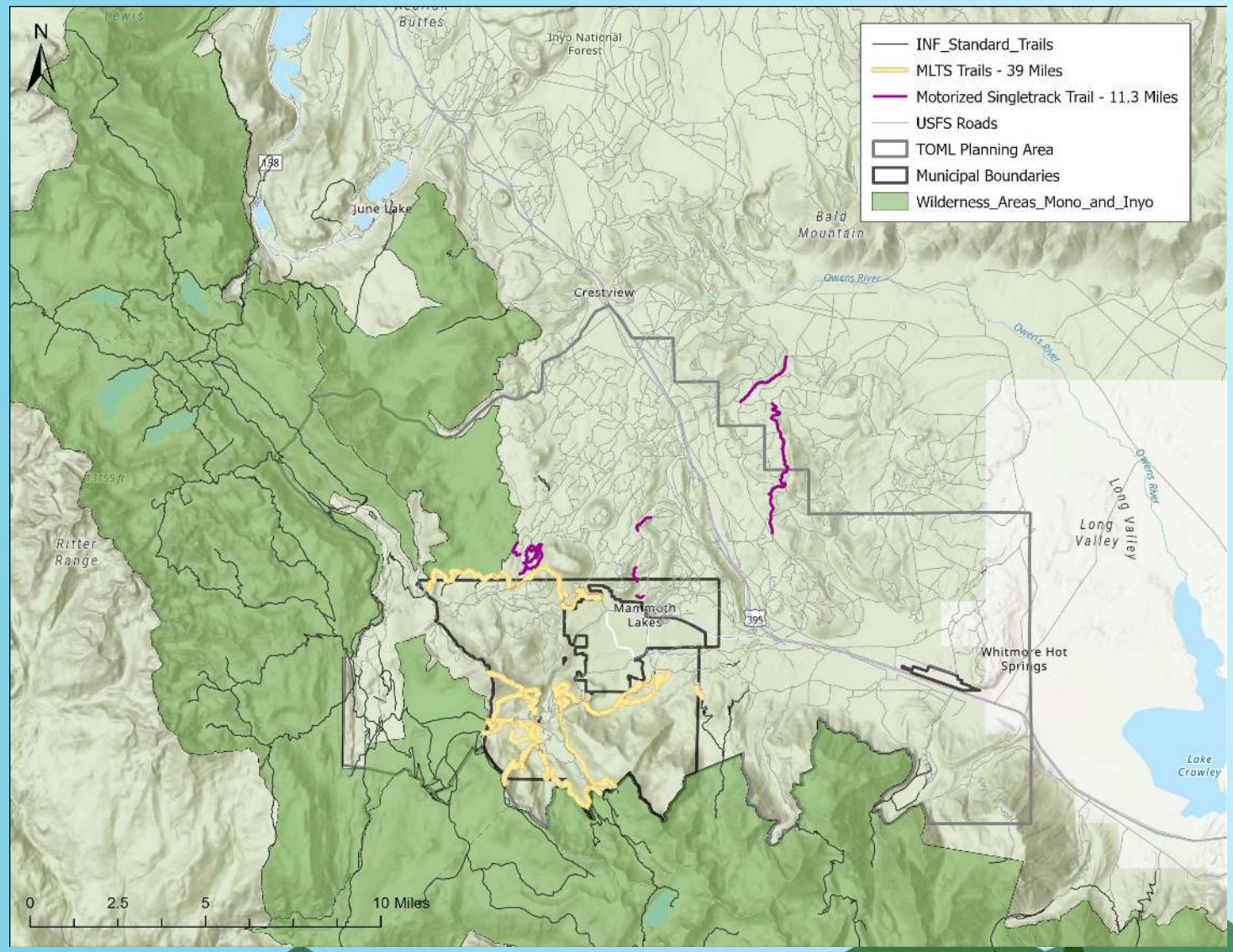
Wilderness Trail Maintenance





Next Trail Project

- During the 12/11/2025 Mammoth Trails Committee meeting we held a trail planning workshop with MTC and INF leadership
- Established consensus to continue with Shady Rest Inyo Craters (SRIC) motorized and non motorized singletrack trail planning efforts



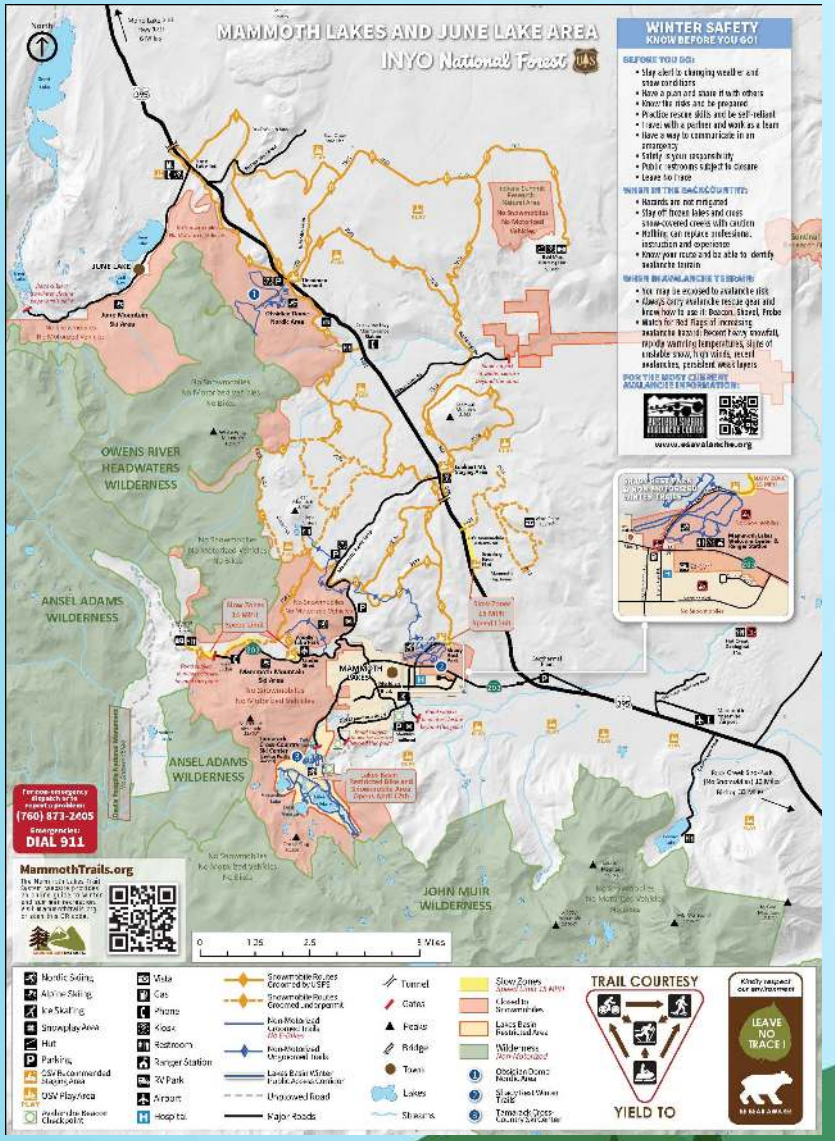
Over Snow Vehicle Grooming Program

- Beginning in winter 2024/2025 the Town of Mammoth Lakes Office of Outdoor Recreation took responsibility for the OSV grooming program on Inyo National Forest land



OSV Grooming Program

- The groomed OSV network consists of 90 miles of routes between the Town of Mammoth Lakes and June Lake Junction.
- MMSA grooms portions of the C and F trails as part of their Snowmobile Adventures program and TOML is responsible for the remainder of the network
- We have a live groomer tracking app called Nordic Pulse where users can find up to date grooming information



Office of Outdoor Recreation – Trails Program

- Thank you!
- Questions?
- Feel free to contact me with any follow up questions of topics of interest:
  - Andrew Mulford,(760) 965-6948 amulford@townofmammothlakes.ca.gov



Parks and Recreation

FY2026/27 Department Recommended Budget Presentation

TOWN OF Mammoth Lakes PARKS & RECREATION







Parks and Recreation Commission: May 26, 2026

An Essential Component of our Community



The fundamental purpose of the Parks and Recreation Department is to deliver residents and visitors with **high-quality** recreation facilities and **diverse** programming that promotes excitement, individual expression, exploration, pleasure, challenge and accomplishment that can lead to an improved **quality of life**.

Vision





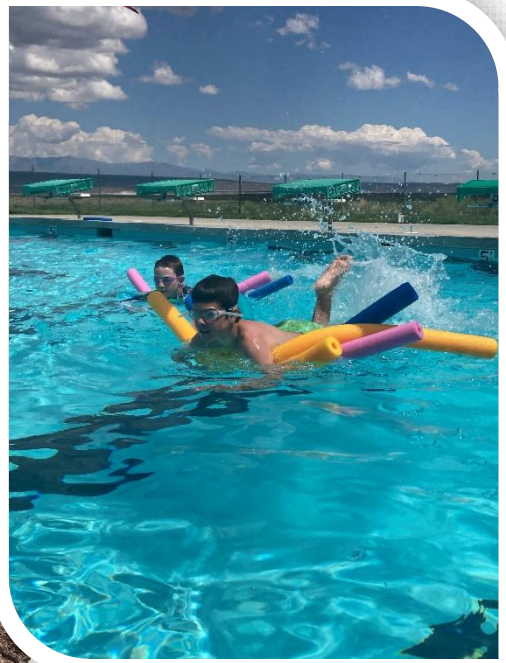
"To be the best alpine recreation community in the country."

TOWN OF Mammoth Lakes PARKS & RECREATION

Mission

"To provide **multi-purpose**, year-round, indoor and outdoor recreation opportunities accessible **to all residents and visitors**."





Parks Make Life Better!℠

TOWN OF Mammoth Lakes PARKS & RECREATION

Strategic Initiatives/Values

Excellence: *We are committed to continually improve the delivery of our community programs and facilities by holding each other accountable to the high standards of excellence our departmental culture expects and demands.*

Teamwork: *We value our employees and the power of a team culture aligned with a single vision and unifying purpose by communicating, connecting, collaborating, committing and celebrating with each other to achieve extraordinary results.*



Sustainability: *We help to protect and preserve our natural, developed and finite resources by implementing sustainable best practices in our programs, parks, pools, fields and facilities.*

Health, Safety and Social Equity: *We build stronger, healthier and happier communities by promoting health, wellness and physical activity and work to ensure our parks, programs, and facilities are safe and inclusive for all people.*

Strategic Plan

Invest	Deliver	Build
Invest in the Town's Recreation Amenities	**Deliver** High-Quality, Affordable and Sustainable Recreation Programming	**Build** Capacity to Enhance and Sustain Recreation Programming

Core Program Areas

1. Youth/Teen Camps and Programs
2. Community Recreation Center (CRC) Programs & Events
3. Adult Activities
4. Community Events/Activities
5. Facility Operations/Maintenance

TOWN OF Mammoth Lakes PARKS & RECREATION

Budget Highlights

- Recreation Department Organizational Chart
- Department Roll-up
- Administration & Recreation Programs
- Whitmore Recreation Area
- Whitmore Pool
- Community Recreation Center (CRC)
- Arts and Culture (DRMACC)
- Parks Maintenance

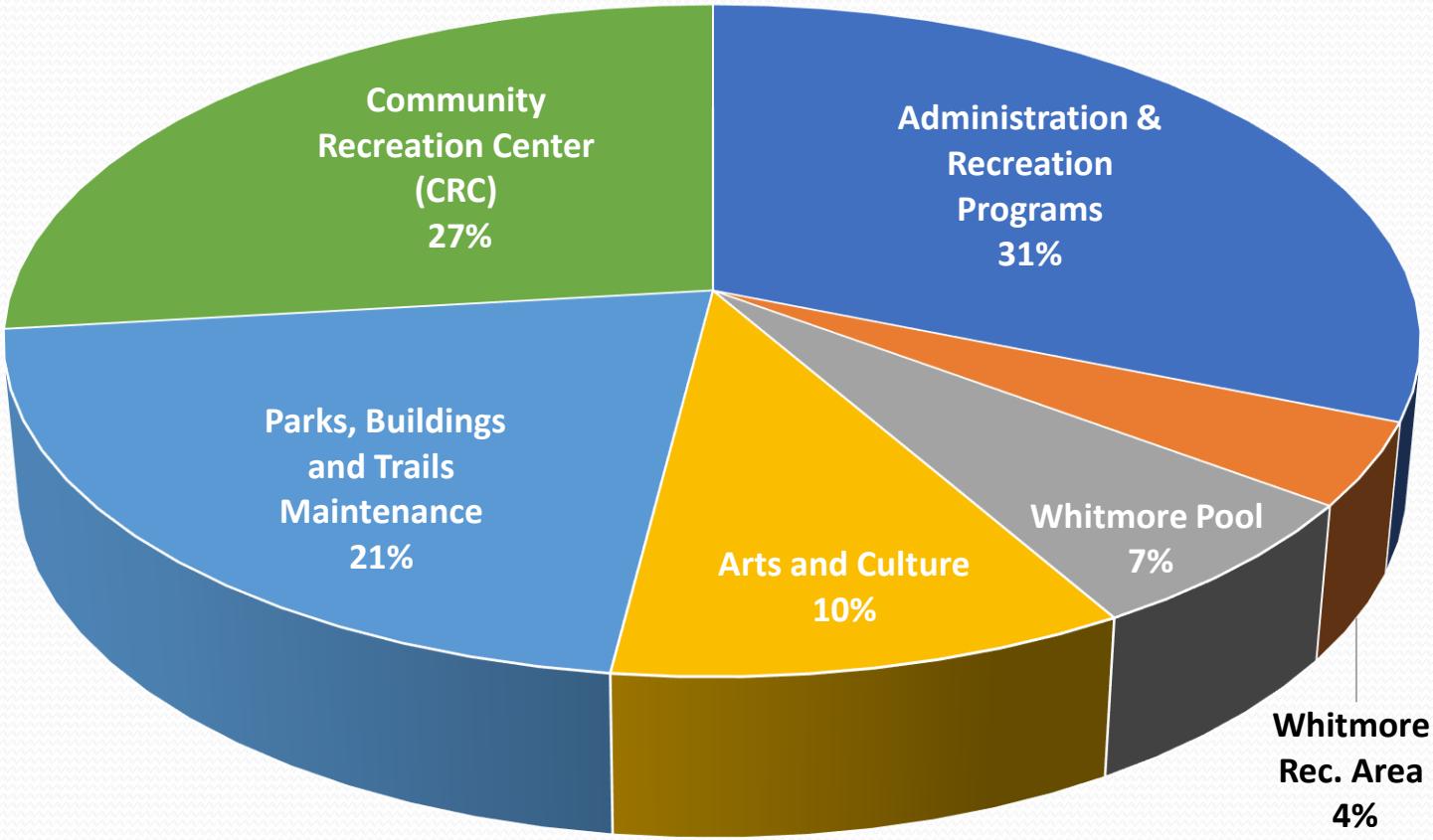
Department Roll-up*

ACCOUNT NUMBER	ACCOUNT NAME	2025/26 BUDGET	Department Requested BUDGET 2026/27	$ Diff	% Diff
DEPT 100-432	ADMIN & RECREATION PROGRAMS	$ 1,551,335.87	$ 1,407,761.00	$ (143,574.87)	-9%
DEPT 100-434	WHITMORE RECREATION AREA	$ 511,907.78	$ 180,517.00	$ (331,390.78)	-65%
DEPT 100-435	WHITMORE POOL	$ -	$ 294,082.00	$ 294,082.00	
DEPT 100-436	ARTS AND CULTURE (DRMACC)	$ 177,829.14	$ 464,940.00	$ 287,110.86	161%
DEPT 100-438	PARKS, BLDGS & TRAIL MAINTENANCE	$ 908,800.81	$ 955,986.00	$ 47,185.19	5%
DEPT 858-436	COMMUNITY RECREATION CENTER (CRC)	$ 1,090,499.36	$ 1,211,626.00	$ 121,126.64	11%
		$ 4,240,372.96	**$ 4,514,912.00**	**$ 274,539.04**	6%

*__Department recommended budget__ – Town Council review and approval scheduled for June 17, 2026

TOWN OF Mammoth Lakes PARKS & RECREATION

Department Roll-up*



TOWN OF Mammoth Lakes PARKS & RECREATION



Contracted Camps:

- Challenger Soccer
- UK Soccer Camp

Lessons:

- Swimming
- Ice Skating
- Gymnastics
- Tennis

Sports Programs:

- Little Wreckers
- Hot Shots Basketball
- Instructional Basketball

After School Camps:

- Bike Squad
- Skate Squad
- Adventure Gang
- Climbing Crew

TOWN OF Mammoth Lakes PARKS & RECREATION

Admin. & Recreation Programs

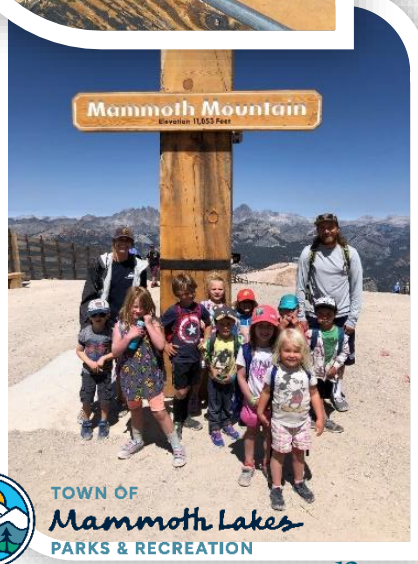
Fund: 100-432
Amount: $1,407,761 (-9%)
Strategy: *"Deliver high-quality, innovative and affordable recreation programming."*
Serves: Toddler to Seniors
Staff: Full time: 3.9 FTE | 40 seasonal counselors, instructors, recreation coordinators & sports officials.
Revenue:

- Recreation Programs: $187,000 (+$9,000)

Budget Changes/Comments:

- Increased health insurance costs & workers compensation
- Parks and Recreation Master Plan expenses account for the reduction in departmental revenue.
- Same number of counsellors to deliver 9 weeks of camps with approx. 500 campers.
- Additional seasonal funding for expanding programs (Pickleball, Gymnastics) and adult leagues
- Fully fund fish stocking in the Lakes Basin ($113,000)
- Budgeting $50,000 for Youth Sports Programs (+$1,000)
- Increase in July 4 Fireworks expenses ($50,000)





Adult Programs

Indoor Soccer
Indoor Volleyball

Softball League + Tournament
Pickleball Tournament
Whitmore 50 Challenge
Volleyball Tournament
Whitmore Swim Club

Winter | **Spring** | **Summer**

Pickleball League







TOWN OF Mammoth Lakes PARKS & RECREATION

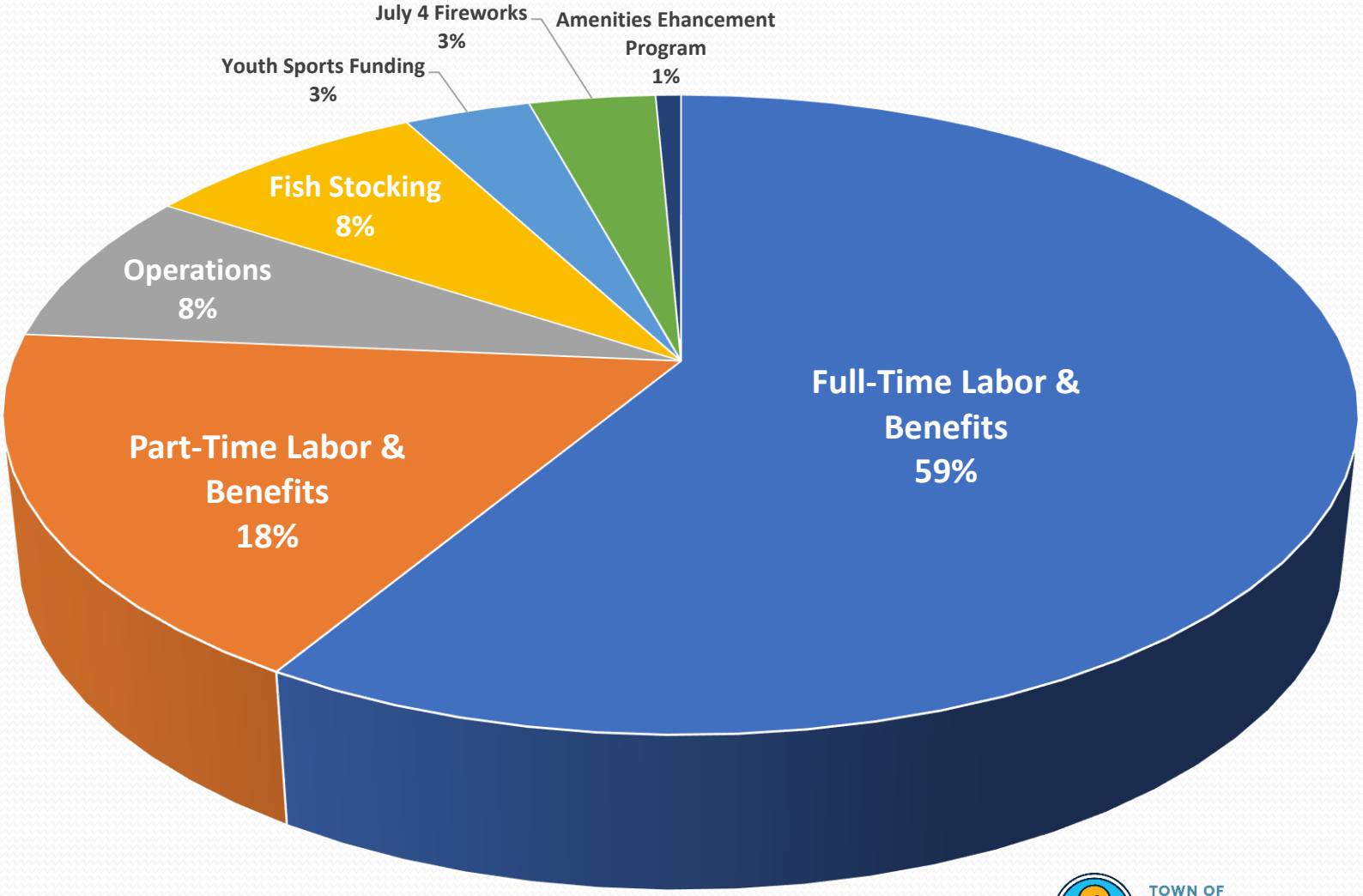
Community Events

- NEW Sierra Summer Nights!
- Parks and Recreation Expo
- Spring Egg Hunt
- Town Clean-Up Day
- July 4 Fireworks at Crowley Lake
- Pops in the Park (MCP)
- Bike Rodeo – September TBD (minimum day)
- Haunted Rink
- Town Christmas Tree Lighting Ceremony at Mammoth Creek Park
- Skate with Santa Sessions



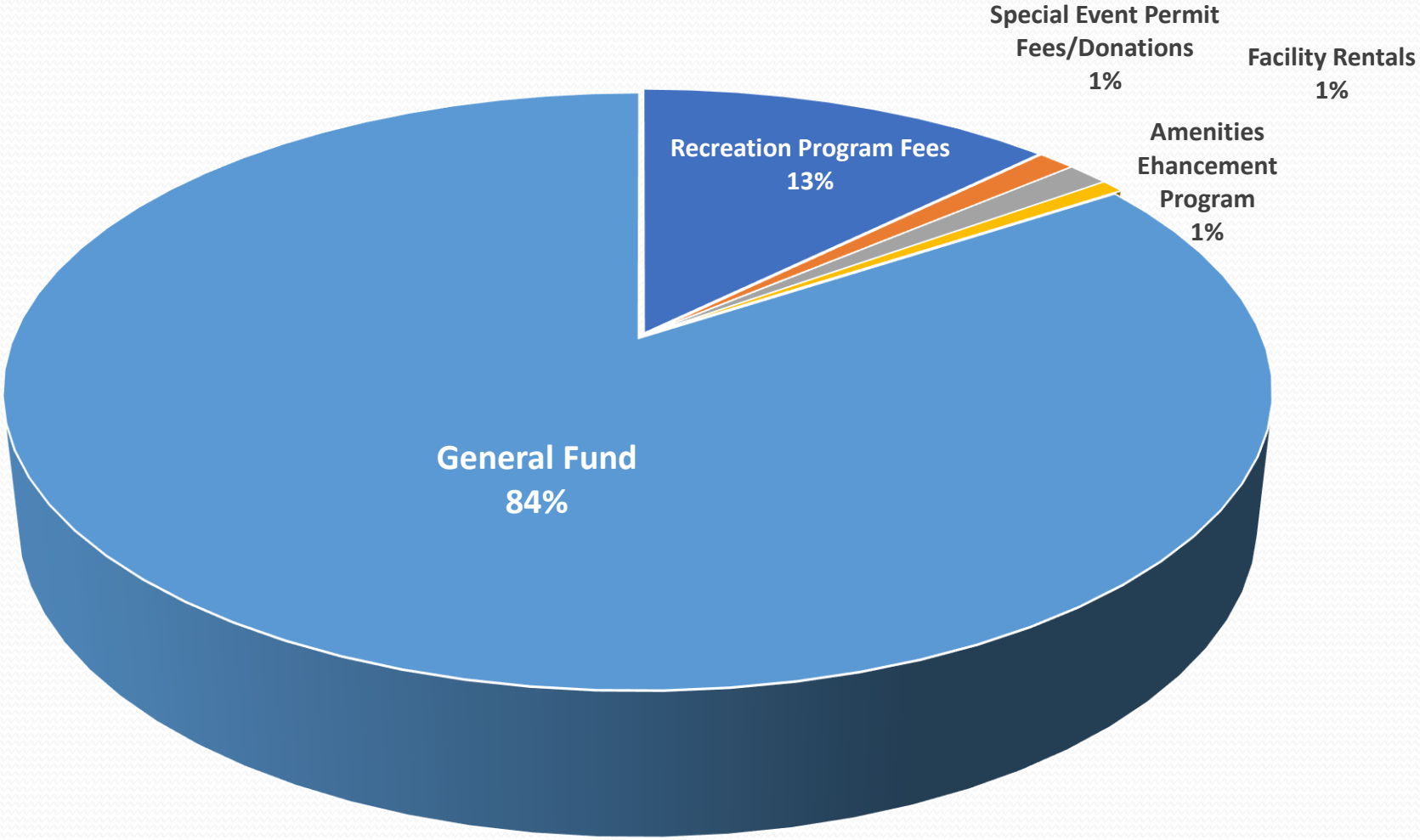


2026/27 Admin. & Recreation Programs Expenses



TOWN OF Mammoth Lakes PARKS & RECREATION

2026/27 Recreation Programs Revenue by Category



TOWN OF Mammoth Lakes PARKS & RECREATION

Whitmore Recreation Area

Fund: 100-434
Amount: $180,517 (only ball field & track maintenance)
Strategy: *"Deliver high-quality, innovative and affordable recreation programming."*
Serves: 6 months – Seniors (65+)
Staff: Full time: 1.0 FTE |

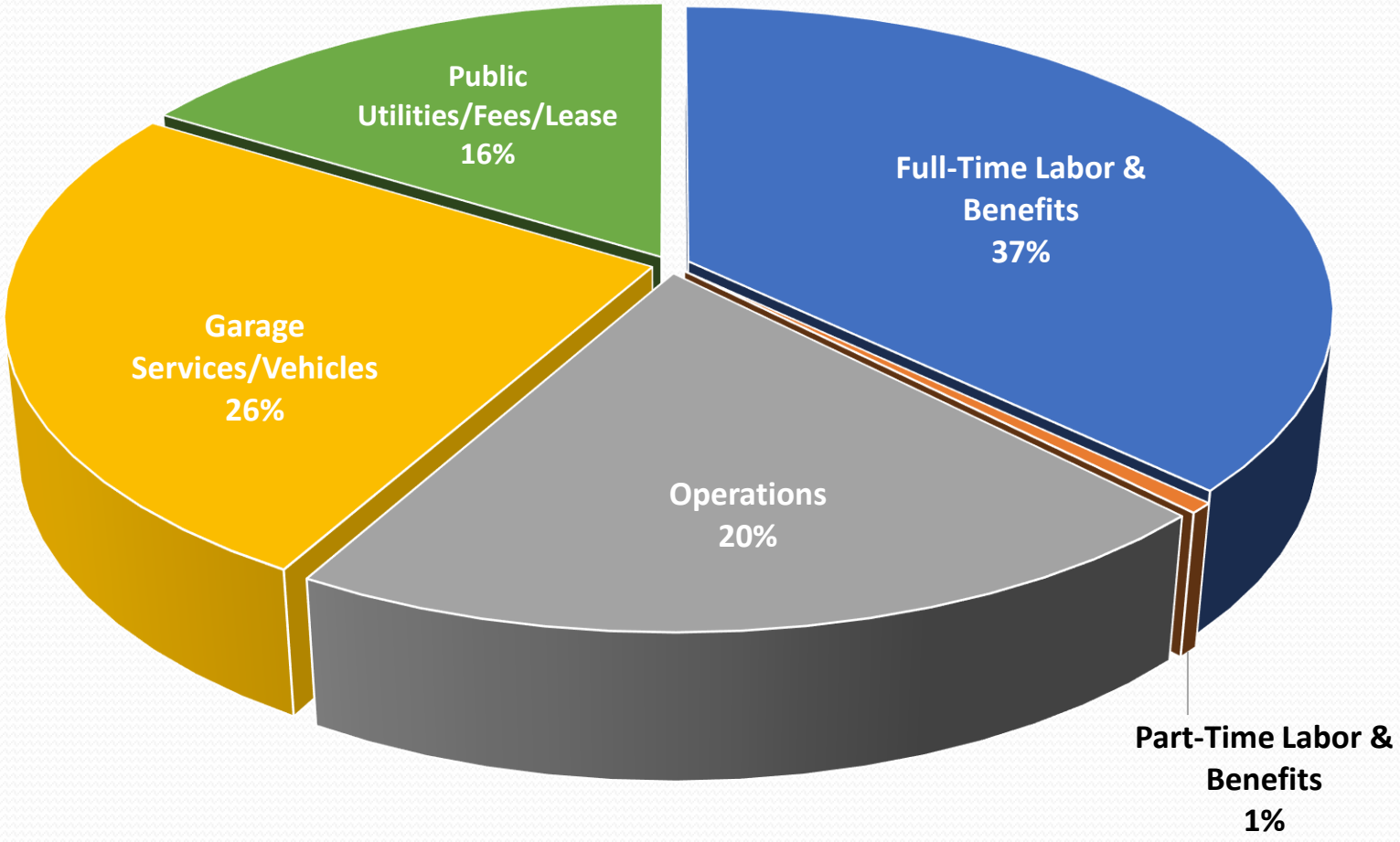


Budget Changes/Comments:

- Facility maintained with FT/Hybrid employees
- Mono County reimbursement is split with pool operations for maintenance expenses ($89,000)
- Additional water treatment expenses
- Increase in parks, grounds and building maintenance expenses.
- Increased public utility costs

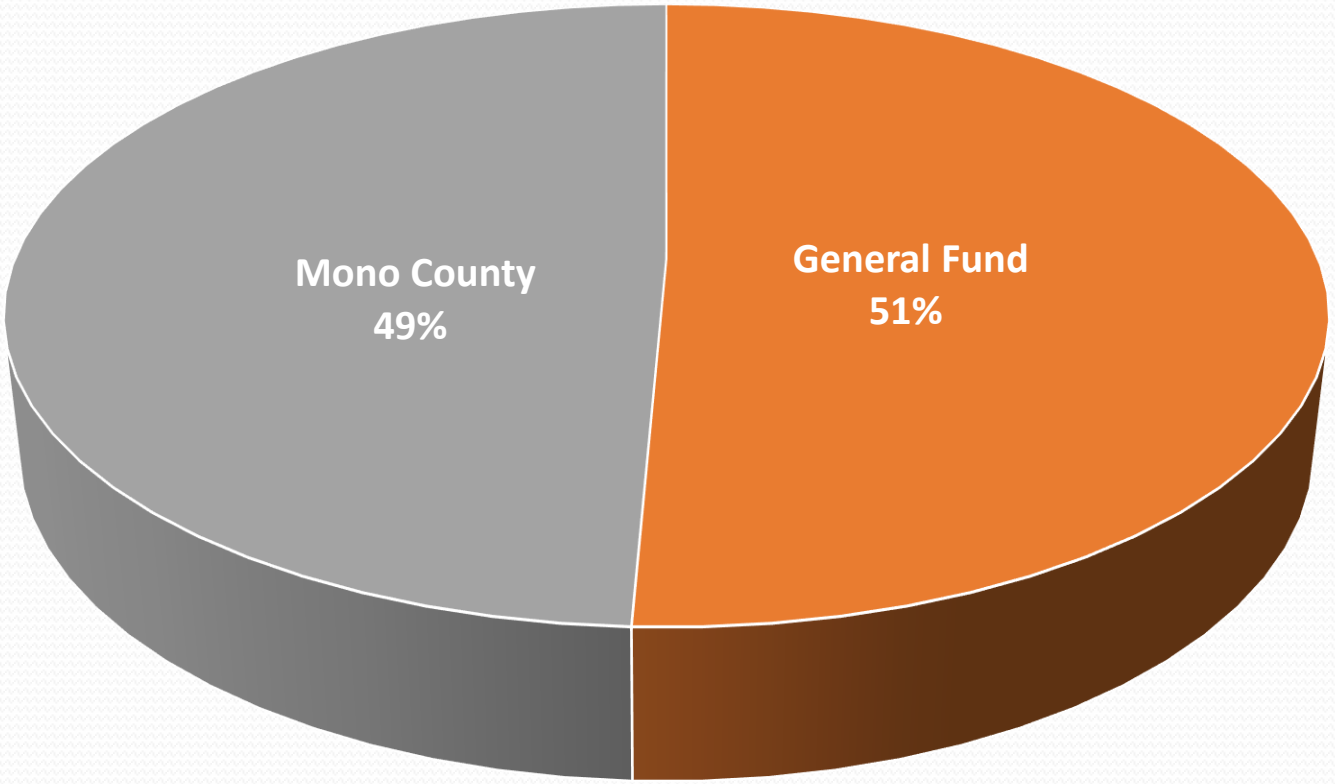


2026/27 Whitmore Recreation Area Budget Expenses



TOWN OF Mammoth Lakes PARKS & RECREATION

2026/27 Whitmore Recreation Area Project Revenue



TOWN OF Mammoth Lakes PARKS & RECREATION

Whitmore Pool

Fund: 100-435
Amount: $294,082 (Pool only)
Strategy: *"Deliver high-quality, innovative and affordable recreation programming."*
Serves: 6 months – Seniors (65+)
Staff: Full time: 0.7 FTE | 22 seasonal lifeguards and swim instructors
Revenue Estimate:

- Whitmore Master: $30,000 (+$6,000)

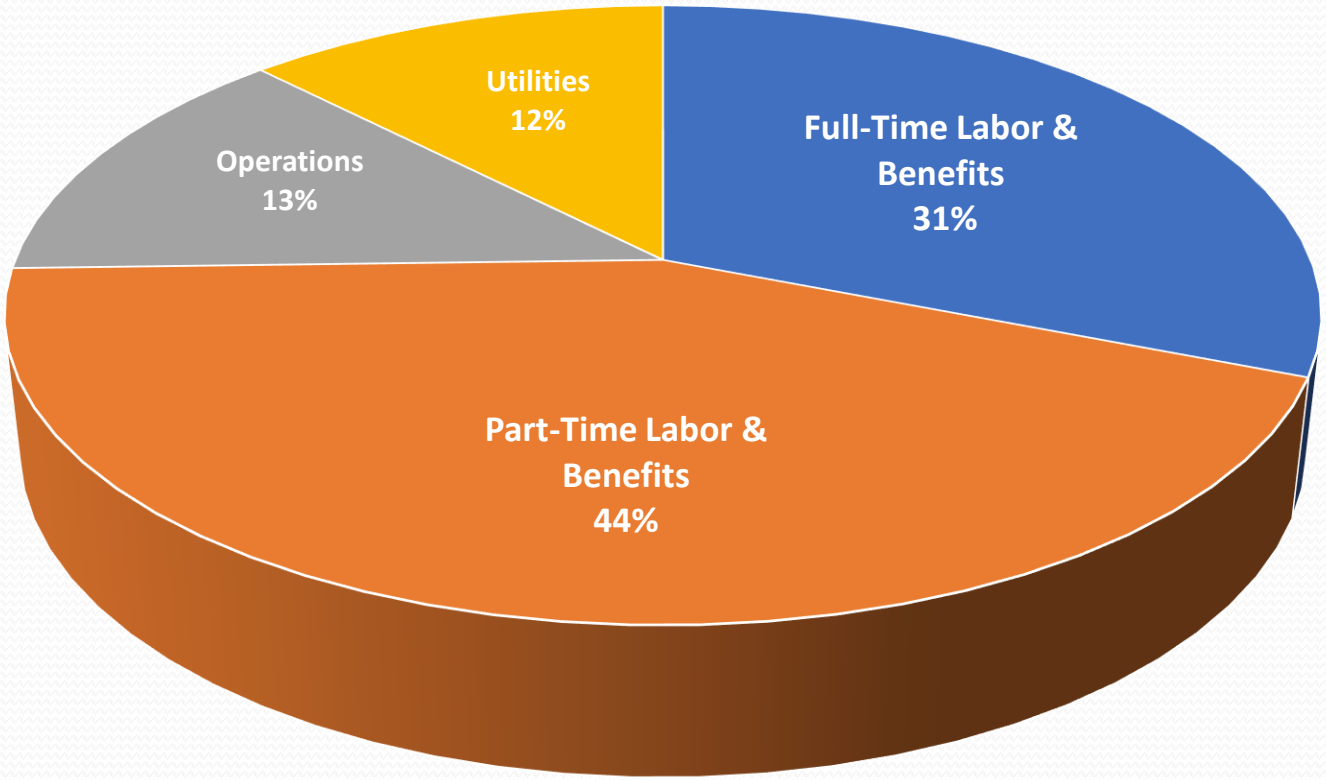
Budget Changes/Comments:

- Mono County reimbursement is split with ball field maintenance for operational expenses ($89,000)
- Purchased NEW higher BTU High Delta Pool Heater ($56,000)
- Increased water treatment expenses
- Increased lifeguard training and staffing expenses
- Increased public utility costs



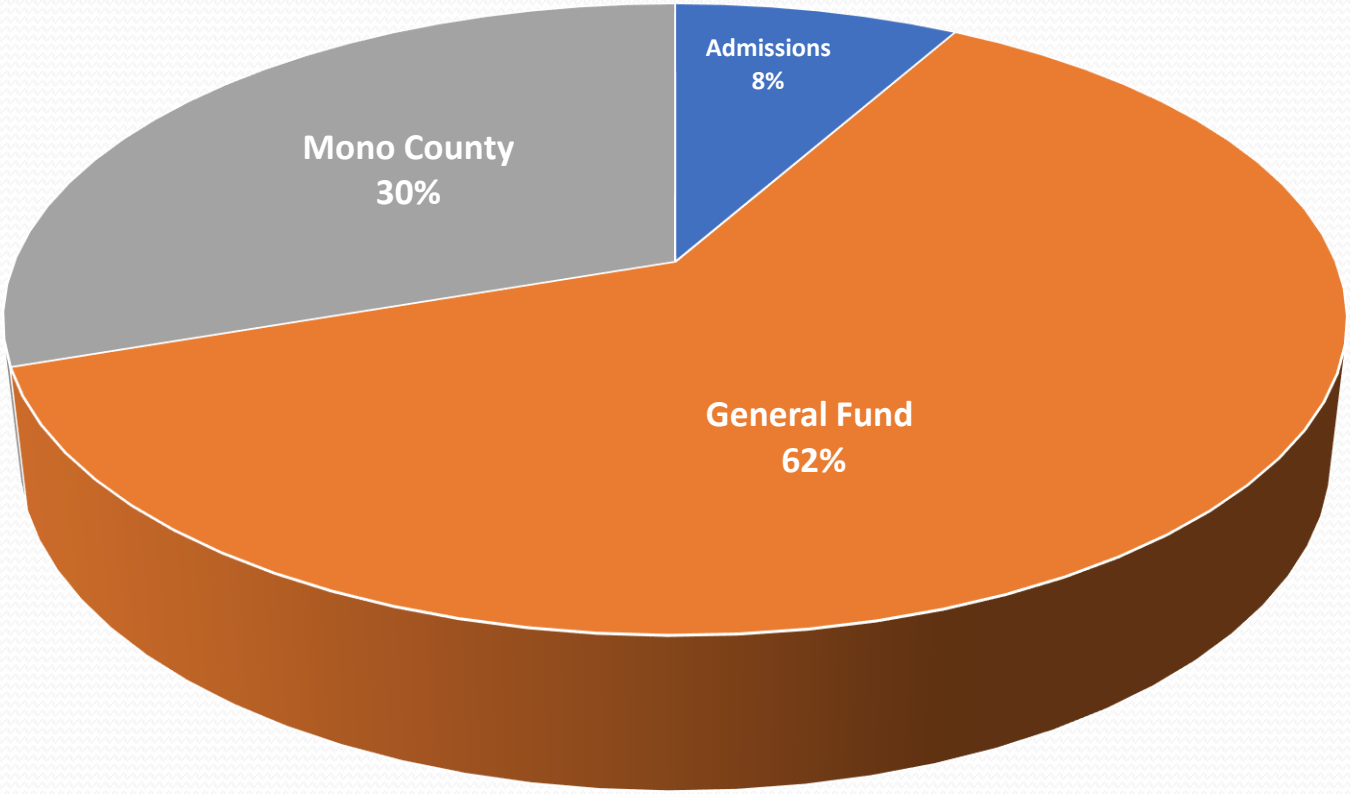


2026/27 Whitmore Pool Expenses



TOWN OF Mammoth Lakes PARKS & RECREATION

2026/27 Whitmore Pool Revenue



TOWN OF Mammoth Lakes PARKS & RECREATION

Community Recreation Center

Fund: 858-436
Amount: $1,211,626 (+11%)
Strategy: *"Deliver high-quality, innovative and affordable recreation programming."*
Serves: Grade TK (5) – Seniors (65+)
Staff: Full time: 1.8 FTE | 25 winter seasonal & 6 summer seasonal
Budget Changes/Comments:

- 12-month annual budget (7 months winter/5 months summer).
- Additional seasonal staffing required to manage peak visitation periods and for increased programming (hockey/curling/lessons).
- Budget includes funds for ASEC contract as per LA Kings Partnership
- Year-round contracted janitorial services (Water Dogs)
- Increased utility expenses, ongoing maintenance and contracted agreements for maintenance



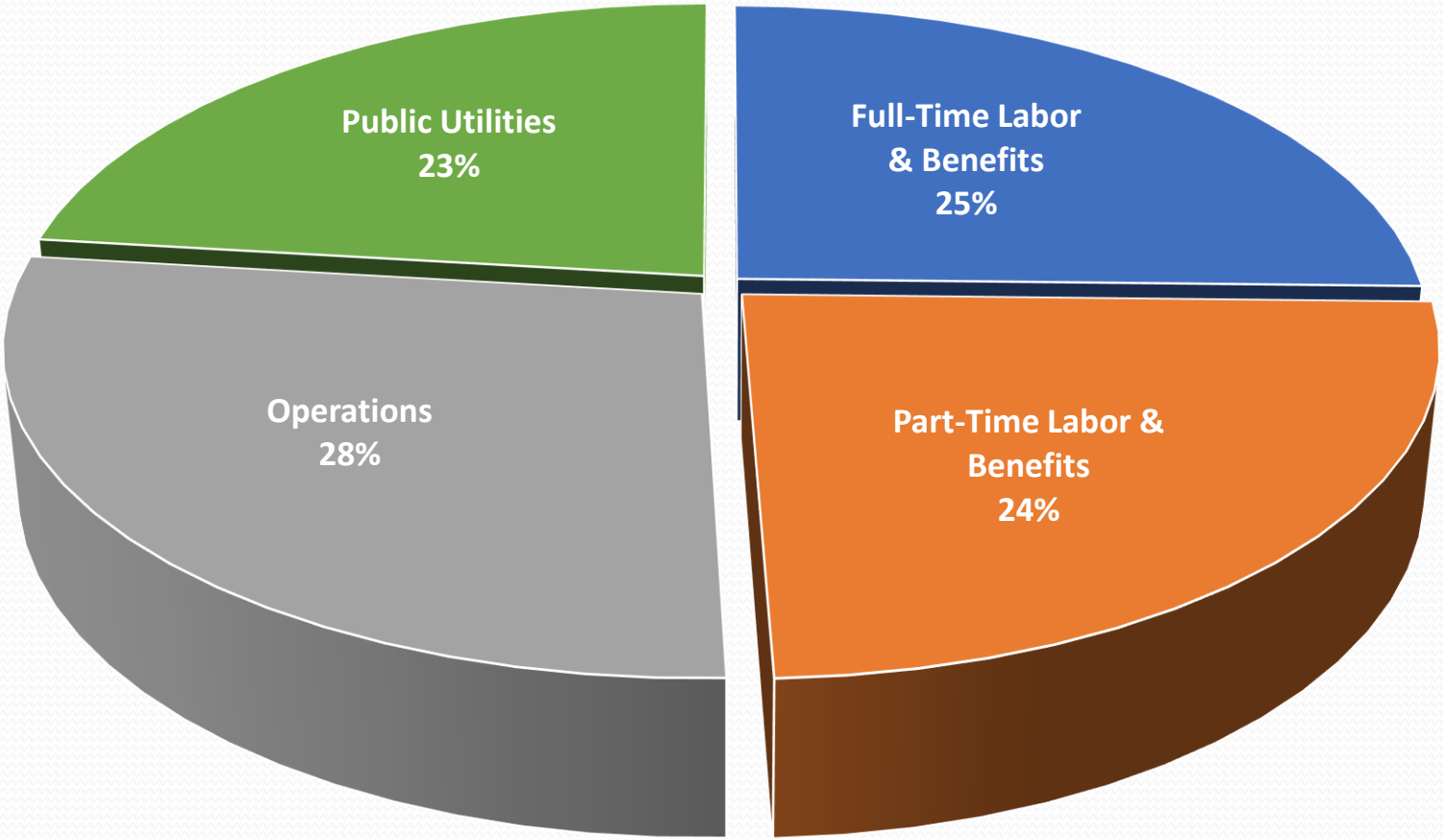
TOWN OF Mammoth Lakes PARKS & RECREATION

CRC Programs

- **Winter: LA Kings Ice**
  - Adult Hockey Leagues
  - Intro to Hockey
  - Hockey Skills & Drills Clinics
  - Youth Hockey Programs (Travel & House)
  - Adult Coed Curling League
  - Intro to Curling
  - Hockey & Curling Tournaments
  - Skating Lessons (Learn To & Hockey Improvement)
  - Community FREE Skate Nights

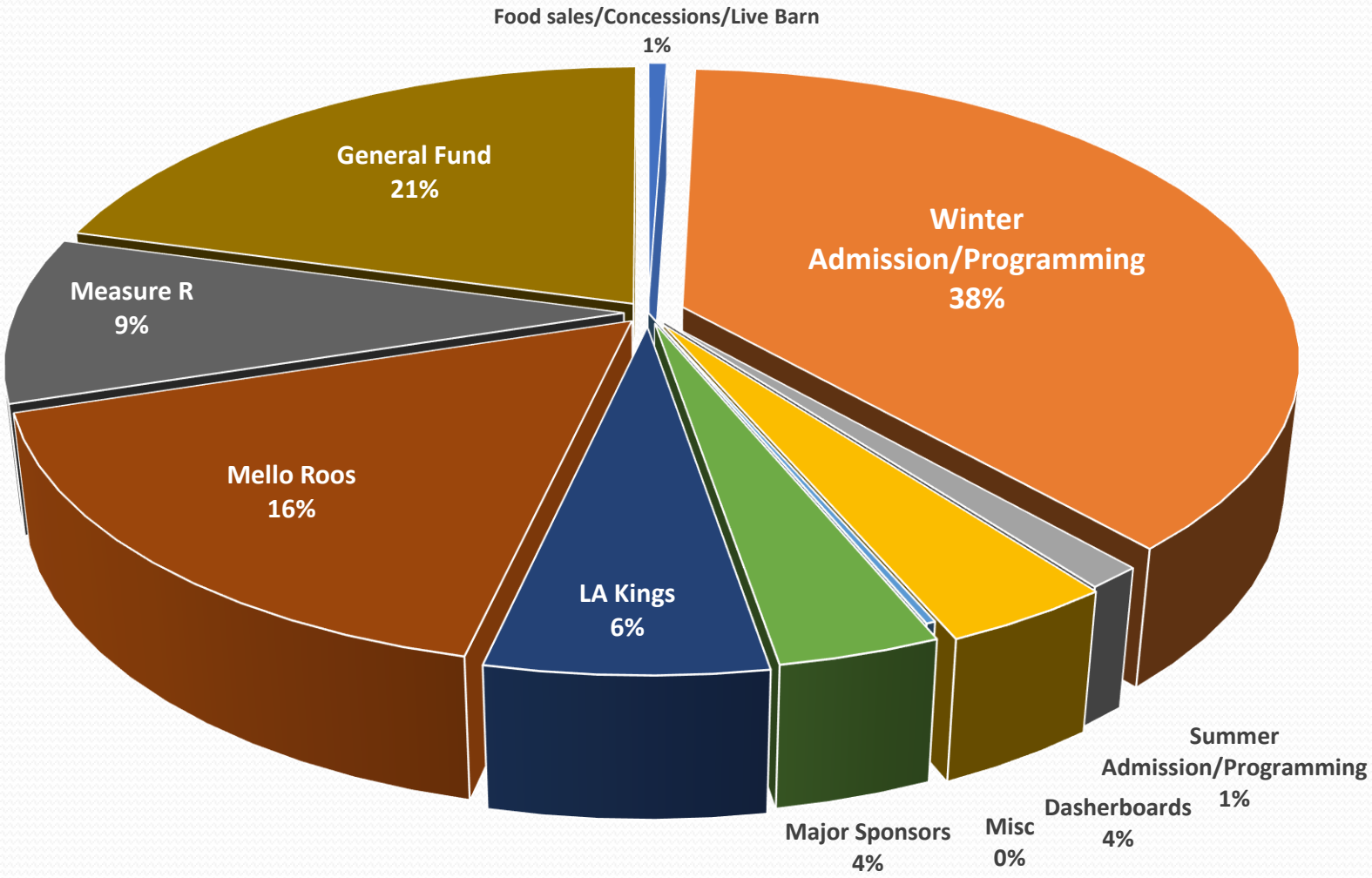
- **Summer: Mammoth RecZone**
  - Adult Drop-in Sports
    - Futsal
    - Basketball
    - Volleyball
    - Floor Hockey
    - Open Skate Nights
  - Youth Programing
    - Summer Camps
    - Instructional & Drop-in Sports

2026/27 Community Recreation Center Expenses



TOWN OF Mammoth Lakes CALIFORNIA

2026/27 CRC Revenue By Category



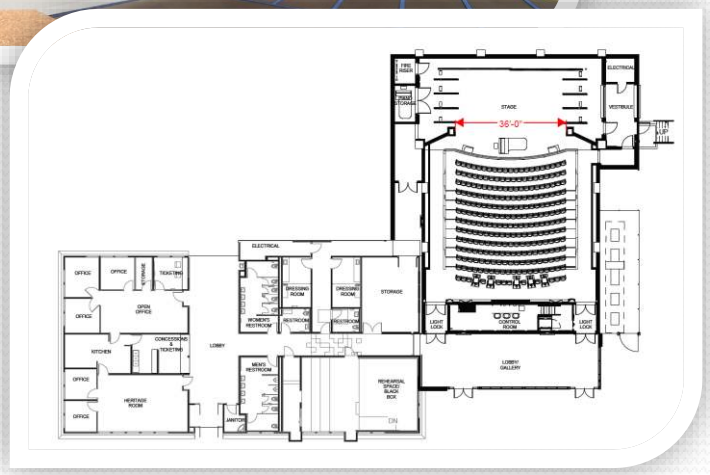
TOWN OF Mammoth Lakes CALIFORNIA

Arts and Culture (DRMACC)

Fund: 100-436
Amount: $464,940 (+160%)
Strategy: *"Advance artistic excellence and civic engagement."*
Serves: Grade TK (5) – Seniors (65+)
Staff: 1.5 FTE and 5 seasonal
Revenue Estimates:

- Earned Revenue: $106,595
- Contributed Revenue: $358,345



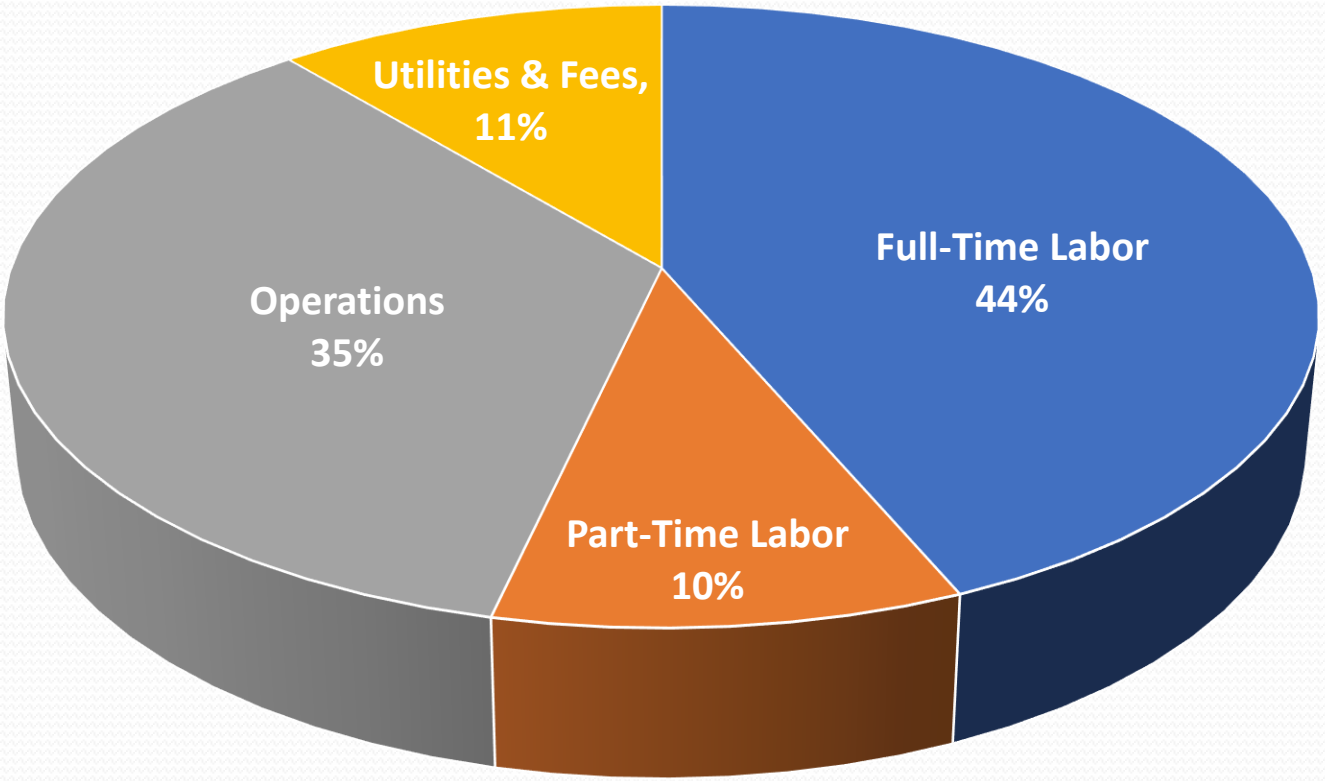


Budget Changes/Comments:

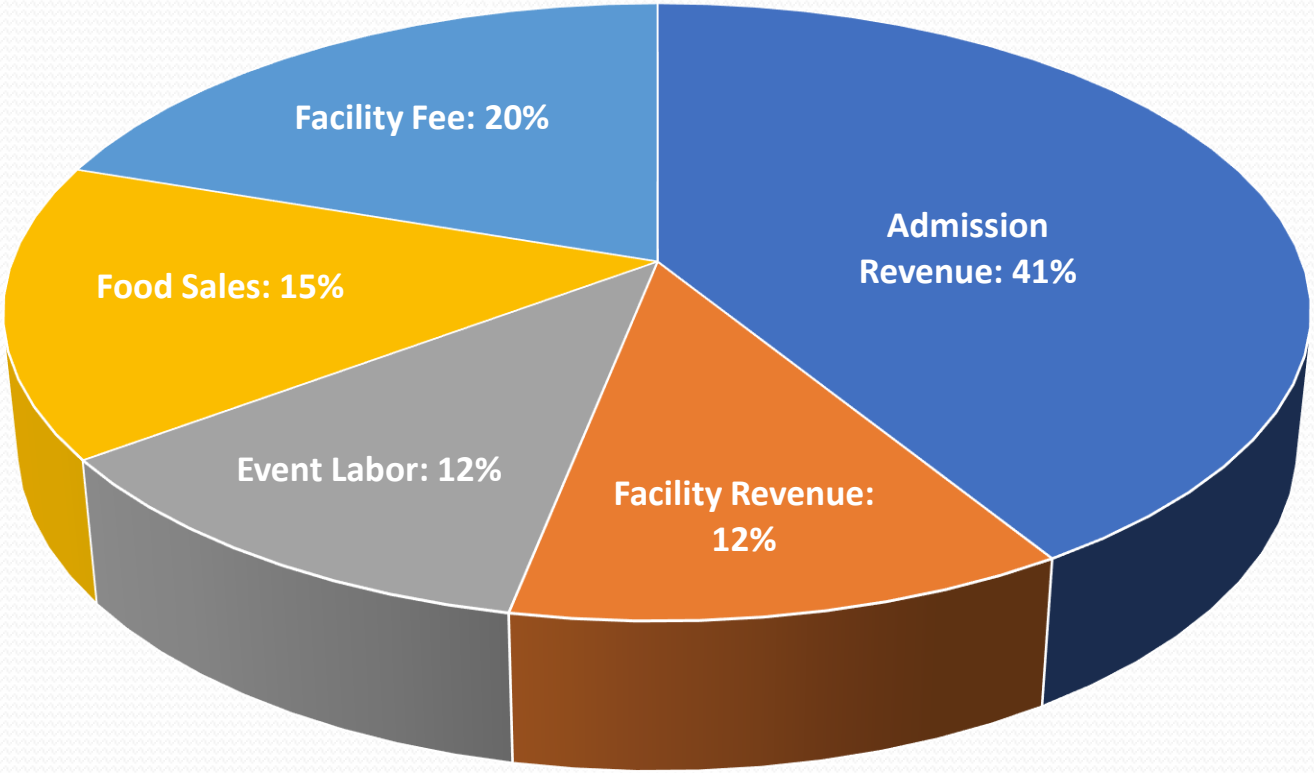
- Forecasted 3 months of operations (spring/summer 2027)
- Onboard Arts and Culture Manager July/August 2026
- Onboard Technical Operations Supervisor early 2027
- Finalizing Operating Plan

TOWN OF Mammoth Lakes PARKS & RECREATION

2026/27 Performing Arts Center Expenses



2026/27 Performing Arts Center Revenue by Category



Parks Maintenance

Fund: 100-438
Amount: $955,986 (+5%)
Strategy: *"Maintain and Enhance the Town's recreation infrastructure."*
Staff: Full-time: **5** | Full-time Hybrid employees: **3** and 1 summer seasonal employee
Budget Changes/Comments:

- Budgeted increase in public utility, maintenance and supply expenses.
- Budget for one-seasonal employee to support park and restroom cleaning.

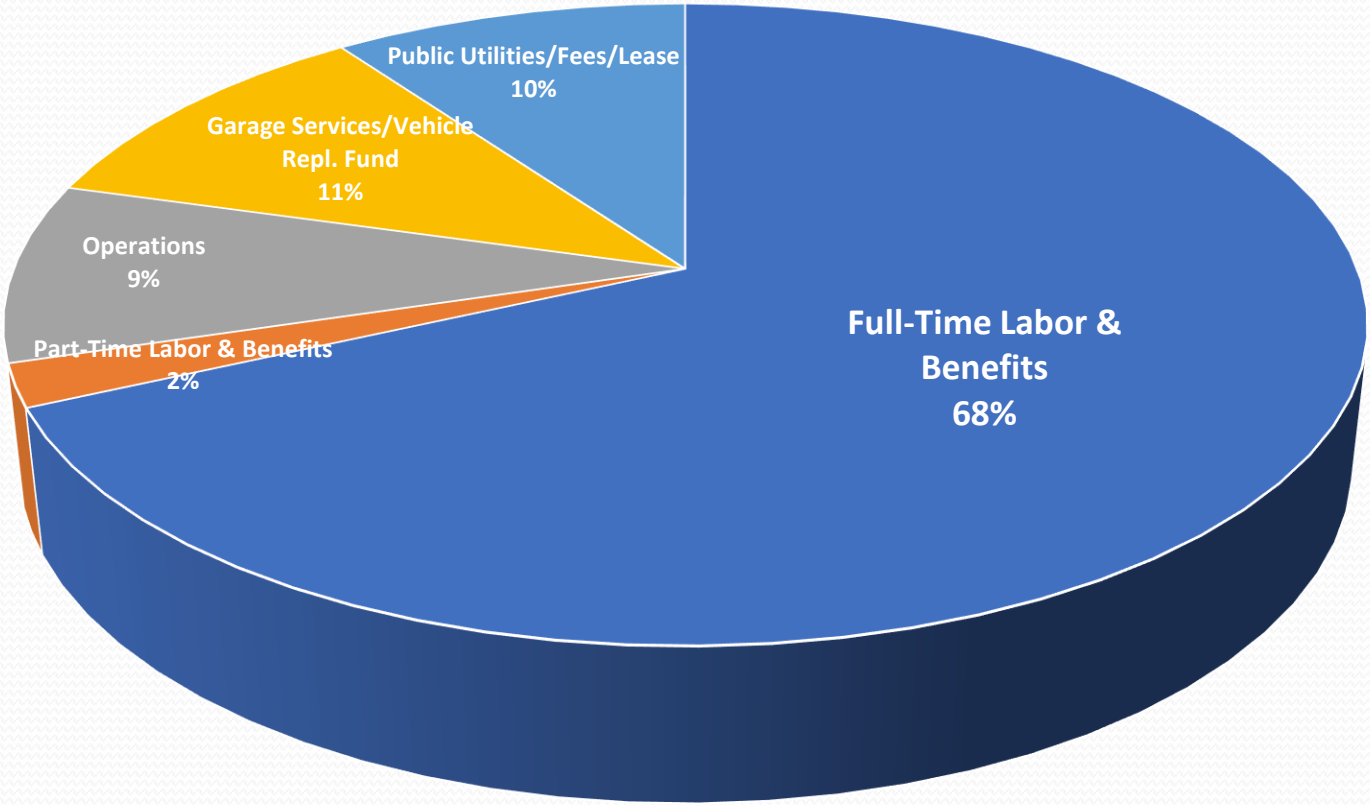






TOWN OF Mammoth Lakes PARKS & RECREATION

2026/27 Parks Maintenance Expenses

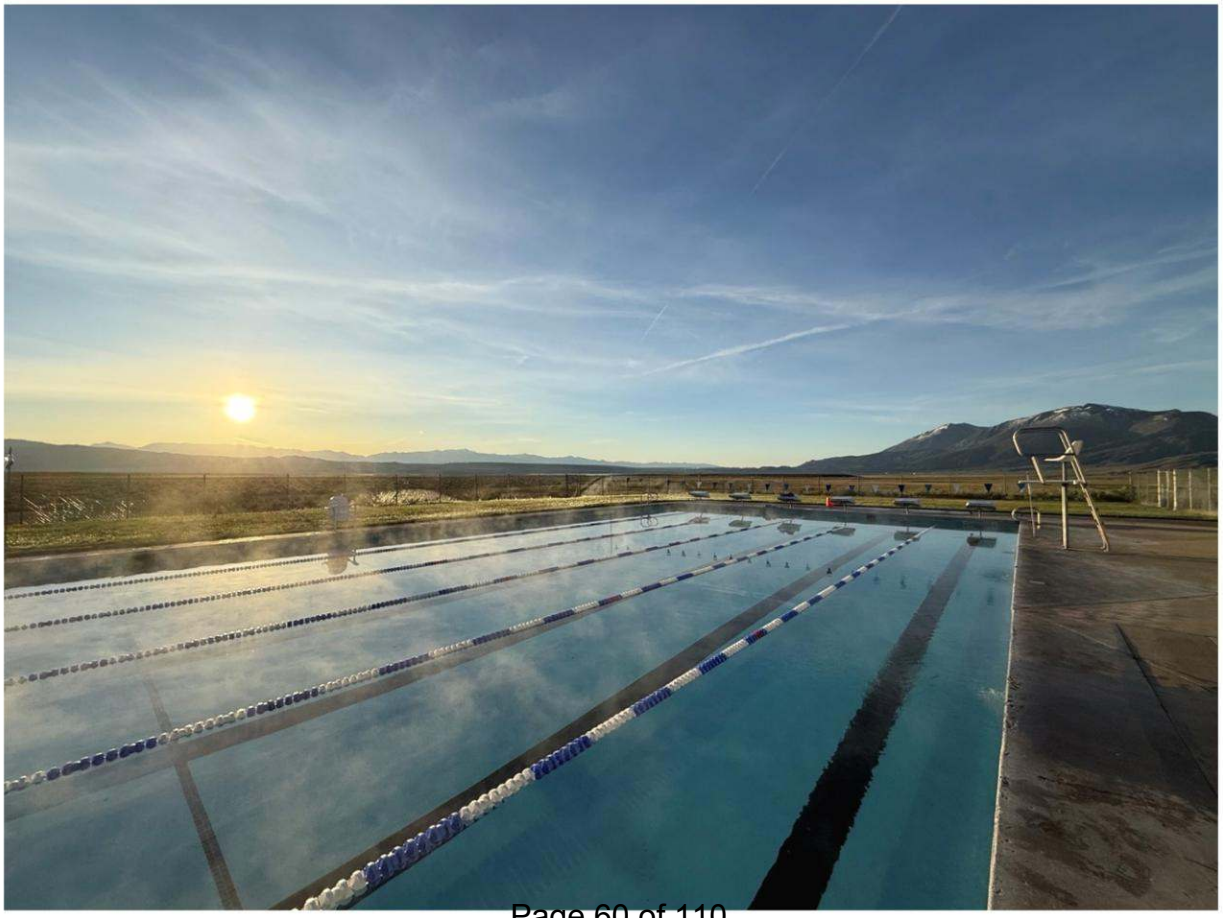


TOWN OF Mammoth Lakes PARKS & RECREATION

All Recreation ★ All The Time!

Mammoth Lakes, California

2026 WHITMORE POOL OPERATING PLAN



NEW FOR 2026

- High BTU Heater
- Afternoon Lap Swim Mondays-Fridays



STAFF

Recreation Manager: Kat Kelly

Recreation Supervisor: Sydney Schulz

Site Coordinator: Bryan Bartilucci

Asst. Site Coordinator: Leah Jensvold

Facility Staff: Returning and new lifeguard and instructor staff

Dates of Operation

Opening Day – Lap Swim

- *Monday, May 11, 2026*

Opening Day – Open Swim

- *Saturday, June 13, 2026*

Closing Day – Open Swim

- *Monday, September 7, 2026*

Closing Day – Lap Swim

- *Friday, September 11, 2026*

Hours of Operation

LAP SWIM

AM Mondays-Fridays:

- 6:30-8:30am

PM Mondays-Fridays:

- 5:30-7:30pm

OPEN SWIM

Mondays-Fridays:
12:30-3:30pm
Saturdays & Sundays:
12:00-4:00pm

FREE Swim Sundays during July (5, 12, 19, 26)
(Parks & Recreation Month)

Admission Rates

	Daily	5 Swim Pass	Annual Membership (50% Discount May & October)	Monthly Membership	Group Rate for 10 or more
Adults 18+	$7	$28	$300	$30	$5 each
Family 2 Adults + 2Kids	N/A	N/A	$600	$60	N/A
Senior 65+ Military/College w/ID	$6	$24	$260	$26	$5 each
Youth 3-17	$5	$20	$230	$23	$5 each
Mono/Inyo School Student w/ID	$4	$16	$100	$10	$5 each
Infant 4 and under	FREE with adult purchase	FREE with adult purchase	FREE with adult purchase	FREE with adult purchase	FREE with adult purchase
Senior 80+	FREE	FREE	FREE	FREE	FREE

Annual Membership

TOWN OF MAMMOTH LAKES

Parks & Recreation Annual Membership

KIDS SKATE · SWIM · PLAY FREE WITH TWO PAYING ADULTS

Membership Benefits (Monthly and Annual)

- Admission to Open Skate, Open Curl, Open Swim, Lap Swim and Open Play
- Complimentary skate rentals
- Complimentary amenity rentals: indoor Pickleball court, Shooting Cage, Dedicated Curling Lane, Volleyball Court, Roller Rink and Half Court Basketball (reservation required)
- Access to member-only special events such as the Holiday Pancake Breakfast, Pool BBQ, Early Access sessions, and more!

Additional Membership Benefits (Annual Members only)

- Complimentary Admission to select Parks and Recreation special events, such as the Haunted Rink, Skate with Santa, and more!
- 20% off Community Center, Picnic Shelter, Pool and Ice Rink Rentals
- 20% off any Lesson, Clinic, Pick-Up or Stick Time program
- 20% off Winter Play Pass (vaild for any Clinic, Pick-Up or Stick Time program)
- 20% off Skate Sharpening
- One (1) FREE Ice Skating Lesson
- Two (2) Complimentary facility passes for member guests
- Three (3) FREE Skate Assist Aids

TONY COLASARDO SCHOLARSHIP FUND

Additional Rates

- Entire Pool Rental: $160 per hour
- Group/Party Area Rental: $25 per hour

(includes a private grass area, a shade structure with table and chairs and admission for up to 20 people. Additional guests will be charged at group rates)

Adult Drop-In Programs

- **Whitmore 50 Challenge**

  During AM and PM Lap Swim.

  Limited availability during Saturday & Sunday Open Swim

- **Whitmore Swim Club**

  Tuesdays and Thursdays, 5:30-6:30pm

  Join certified swim instructors and coaches for a structured workout and stroke improvement.

Youth Programs

- **Swim Lessons**

  4-week Lessons (Tuesdays & Thursdays)

  2-week Lessons (Mondays – Thursdays)

  8-week Lessons (Saturdays)

- **Mammoth Lakes Swim Team**

  Early Season:

  Mondays-Fridays, 3:30pm-5:30pm

  Regular Season:

  Tuesdays – Fridays: 8:30am – 10:00am
  Mondays/Wednesdays/Fridays: 3:30 – 5:30pm

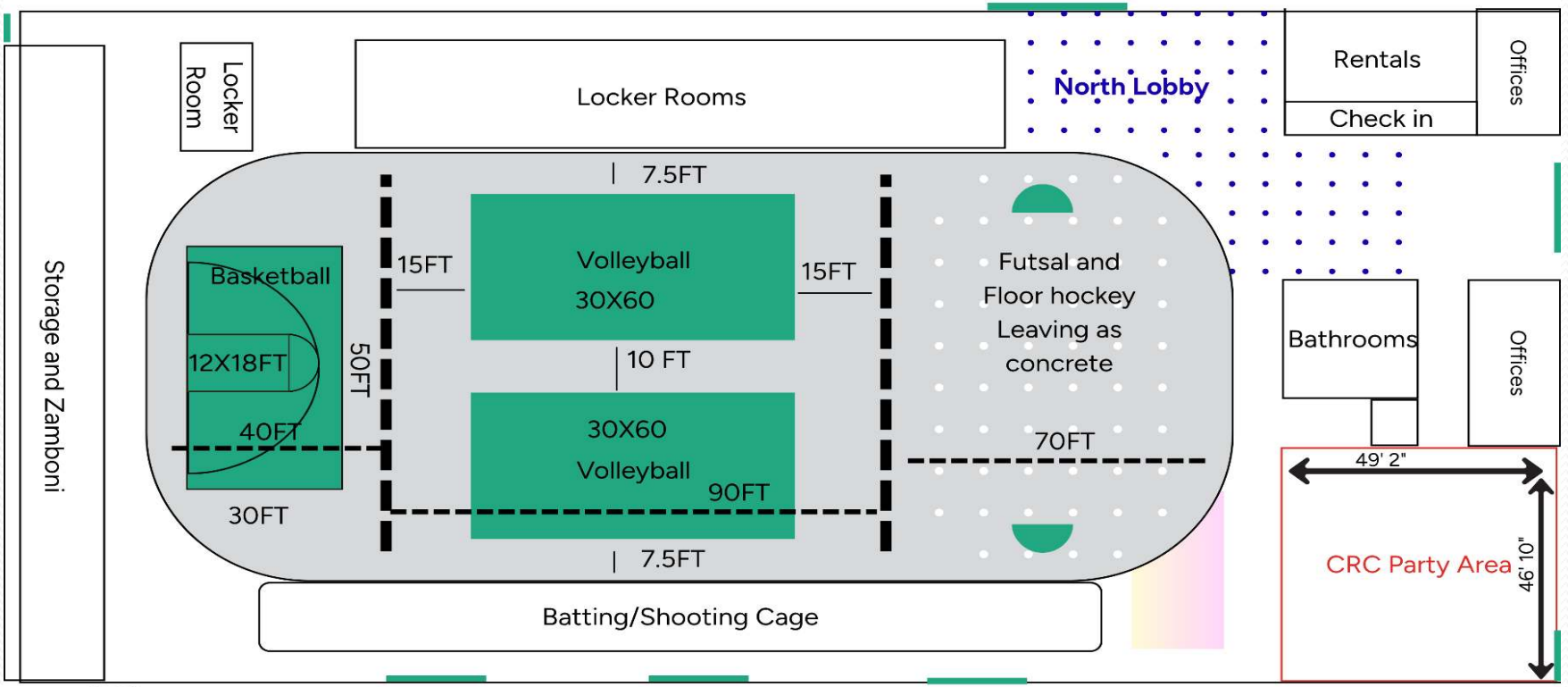
2026 MAMMOTH RECZONE OPERATING PLAN



NEW FOR 2026

- Dedicated Roller Rink (limited skates/blades available)
- TWO dedicated Volleyball Courts (second court coming in June)
- Dedicated Indoor Pickleball Court
- Dedicated half court Basketball court
- Batting/Shooting Cage
- Mini Stick Arena (curling lane)

MAMMOTH RECZONE FLOOR PLAN



Rental Space comes with 10 tables, 32 chairs and table linens

Legend:
- Exit Doors
- Seating Area

STAFF

Recreation Manager: Kat Kelly

Recreation Supervisor: Andrew McEachron

Site Coordinator: Brooke Pitman

Asst. Site Coordinator (as needed): Dylan Van Kampen

Facility Staff: Returning staff from previous winter and summer seasons

Dates of Operation

Opening Day

- *Saturday, May 9, 2026*

Scheduled Closing Day

- *Sunday, August 30, 2026 (subject to change)*

LA Kings Ice Opens

- *Saturday September 12, 2026 (MLYH programs)*
- *Thursday, October 1, 2026 (Public Opening & Expo)*

Hours of Operation

May 9 - June 14

Wednesdays-Fridays:

- 2pm-8pm (Reservations & Open Play)

Saturdays:

- 12pm-8pm (Reservations & Open Play)

Sundays:

- 12pm-6pm (Reservations & Open Play)

FREE Friday during July (Parks & Recreation Month)

June 15 - August 14

Mondays-Thursdays:

11am-3pm (Member Reservations ONLY)
4:30pm-8pm (Reservations & Open Play)

Friday:

12:30pm-8pm (Open Play)

Saturdays:

12pm-8pm (Reservations & Open Play)

Sundays:

12pm-6pm (Reservations & Open Play)

Admission Rates

	Daily	Monthly Membership	Annual Membership	In Person Purchase May and October
Adults 18+	$7	$30	$300	$150
Family 2 Adults +Kids	$14	$60	$600	$300
Senior 65+ Military/College w/ID	$6	$26	$260	$130
Youth 5-17	$5	$23	$230	$115
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Annual Membership

TOWN OF MAMMOTH LAKES

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- Complimentary Admission to select Parks and Recreation special events, such as the Haunted Rink, Skate with Santa, and more!
- 20% off Community Center, Picnic Shelter, Pool and Ice Rink Rentals
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- 20% off Winter Play Pass (vaild for any Clinic, Pick-Up or Stick Time program)
- 20% off Skate Sharpening
- One (1) FREE Ice Skating Lesson
- Two (2) Complimentary facility passes for member guests
- Three (3) FREE Skate Assist Aids

TONY COLASARDO SCHOLARSHIP FUND

Additional Rates

- Entire Facility: $250 per hour (min. 4 hours)
- Single Court Rental: $30 per court per hour
- 3 Court Rental: $75 per hour
- Small Multi-Purpose Space: $30 per hour
- Large Multi-Purpose Space: $50 per hour
- Pickleball Court: $30 per hour (FREE for members) + $5 non-member

Adult Drop-In Programs

- **Tuesdays -** Youth Stick Time 4-6pm/Adult Pick Up Hockey 6-8pm
- **Wednesdays -** Adult Pick Up Volleyball 6-8pm
- **Thursdays -** Youth Stick Time 4-6pm/Adult Pick Up Hockey 6-8pm
- **Sundays** – Adult Pick Up Hockey 3-4:30pm & Adult Pick Up Futsal (4:30-6pm)
- **Fee -** $7/visit or FREE with monthly/annual membership

Potential Programing

- We are always looking for other programing for our courts.
- Depending on community interest we can program our courts for Pickleball, Dodgeball, Tennis, Cricket and much more!

2025-26 Season Presentation











Season Highlights

- Third winter of indoor operations
- Transition to regulation NHL ice
- Addition of a dedicated curling lane and shooting cage
- Addition of elevated bleacher viewing area
- SCAHA & CAHA 10UB Champions (Mammoth Stars) and LAKHSL Junior Varsity Champions (Bishop Broncos)
- Significant growth in all established programs.

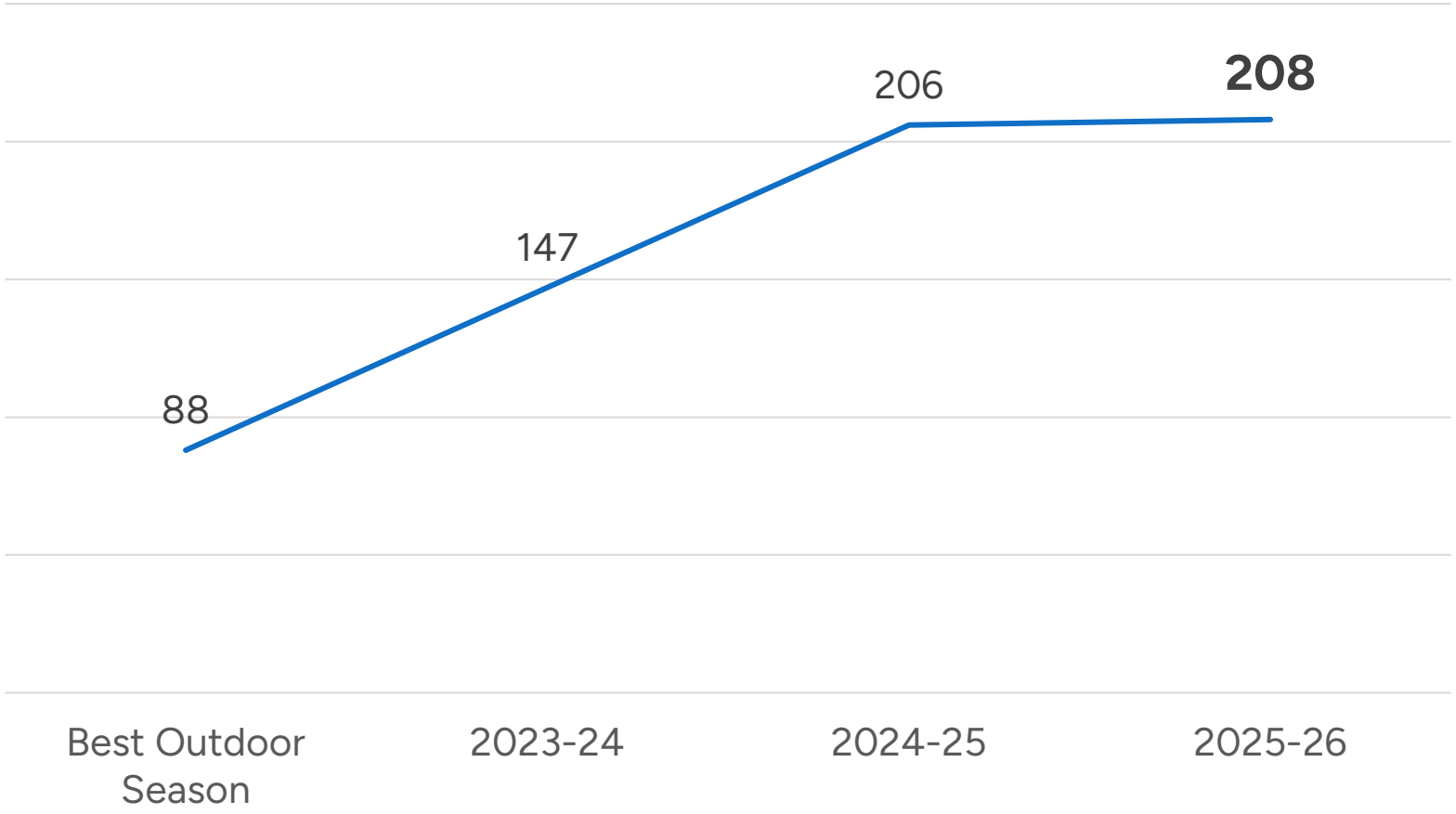




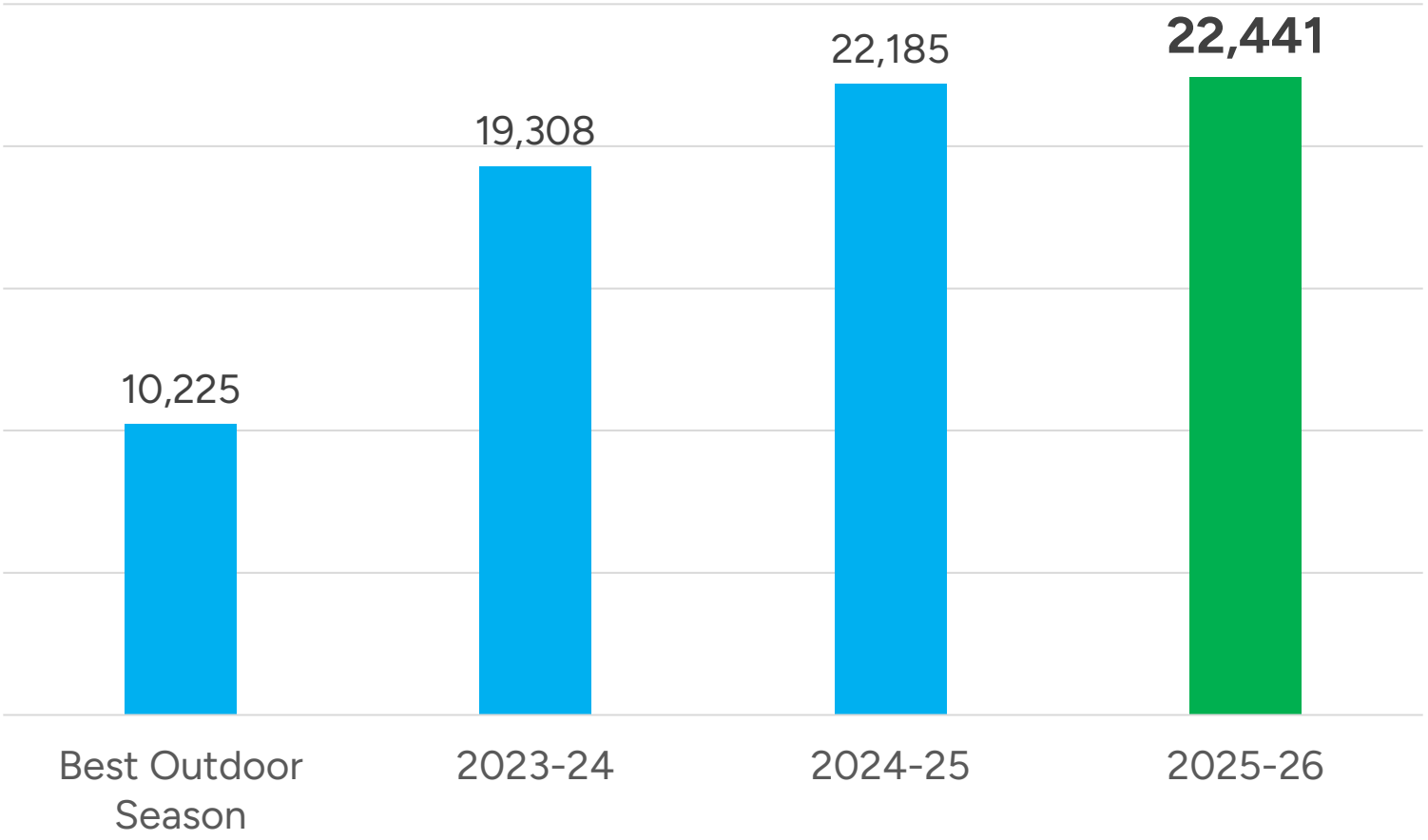
Opening Day and Expo



Operating Days



Visit Comparison



Operating Revenue

- The ice rink achieved **130%** ($552,604) of admission revenue projections ($425,000).

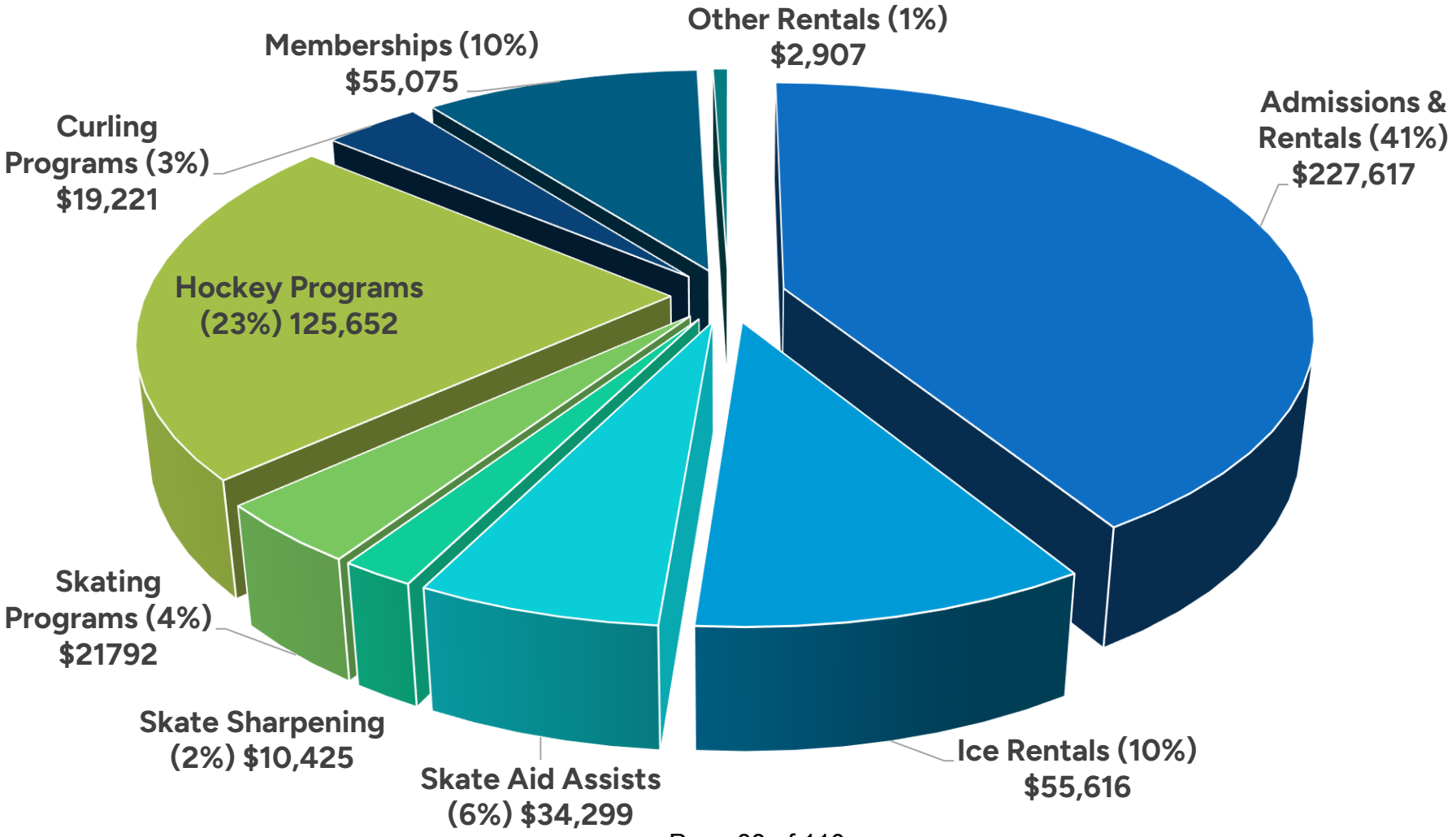


Sponsorship Programs

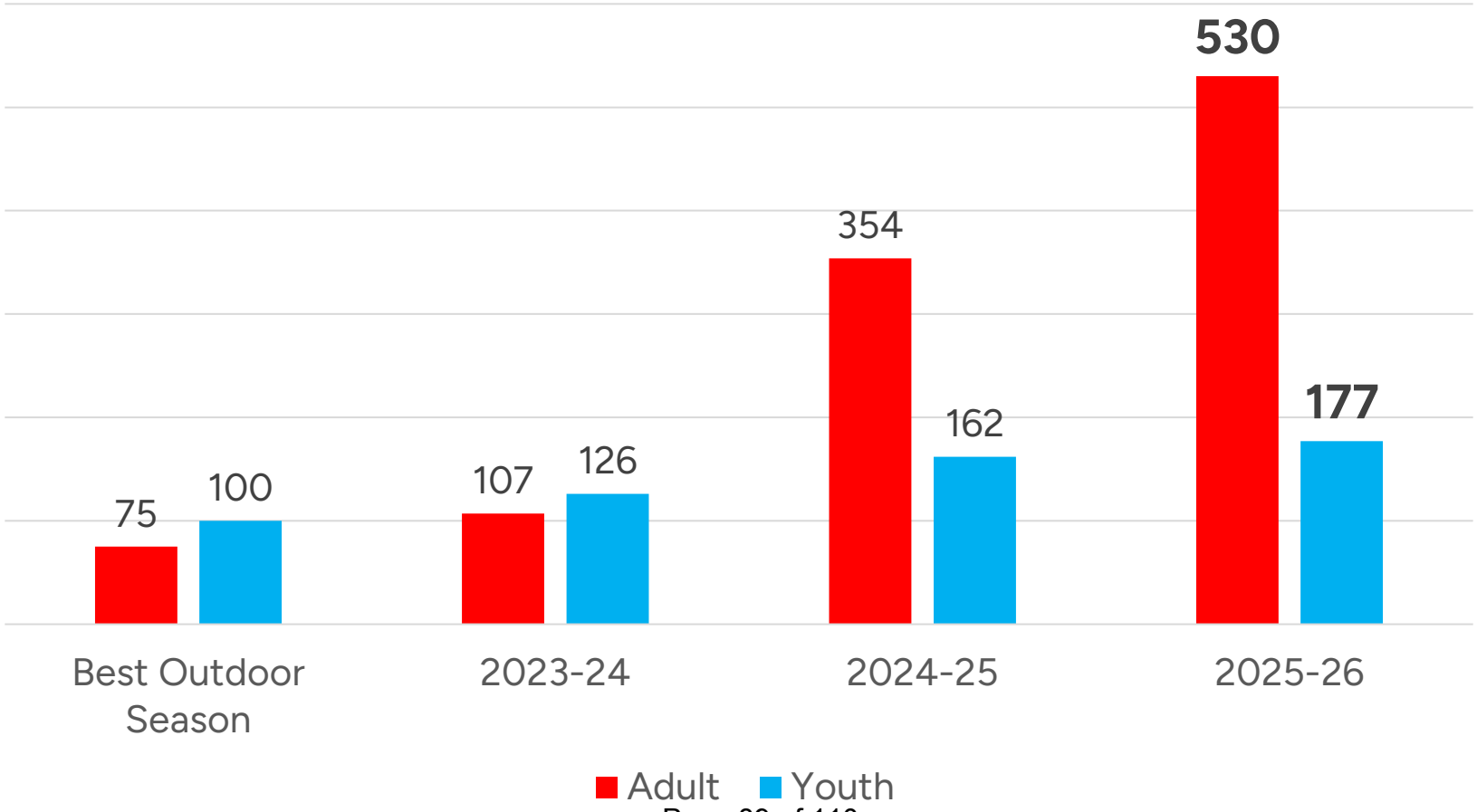
- Dasherboard Advertising & Major Sponsorships
- Total Revenue: **$78,850** (excludes LAK funds)






Other Rentals (1%)
$2,907
Memberships (10%)
$55,075
Curling
Programs (3%)
$19,221
Admissions &
Rentals (41%)
$227,617
Hockey Programs
(23%) 125,652
Skating
Programs (4%)
$21792
Skate Sharpening
(2%) $10,425
Skate Aid Assists
(6%) $34,299
Ice Rentals (10%)
$55,616

Hockey Programs - Leagues



Hockey Programs - Adults

- **500+** Adult league players between Fall and Winter Leagues
- **100+** Women's league players between Fall and Winter leagues
- Additional C-League (Learn to Play)
- Coed & Women's Pond Hockey Tournaments



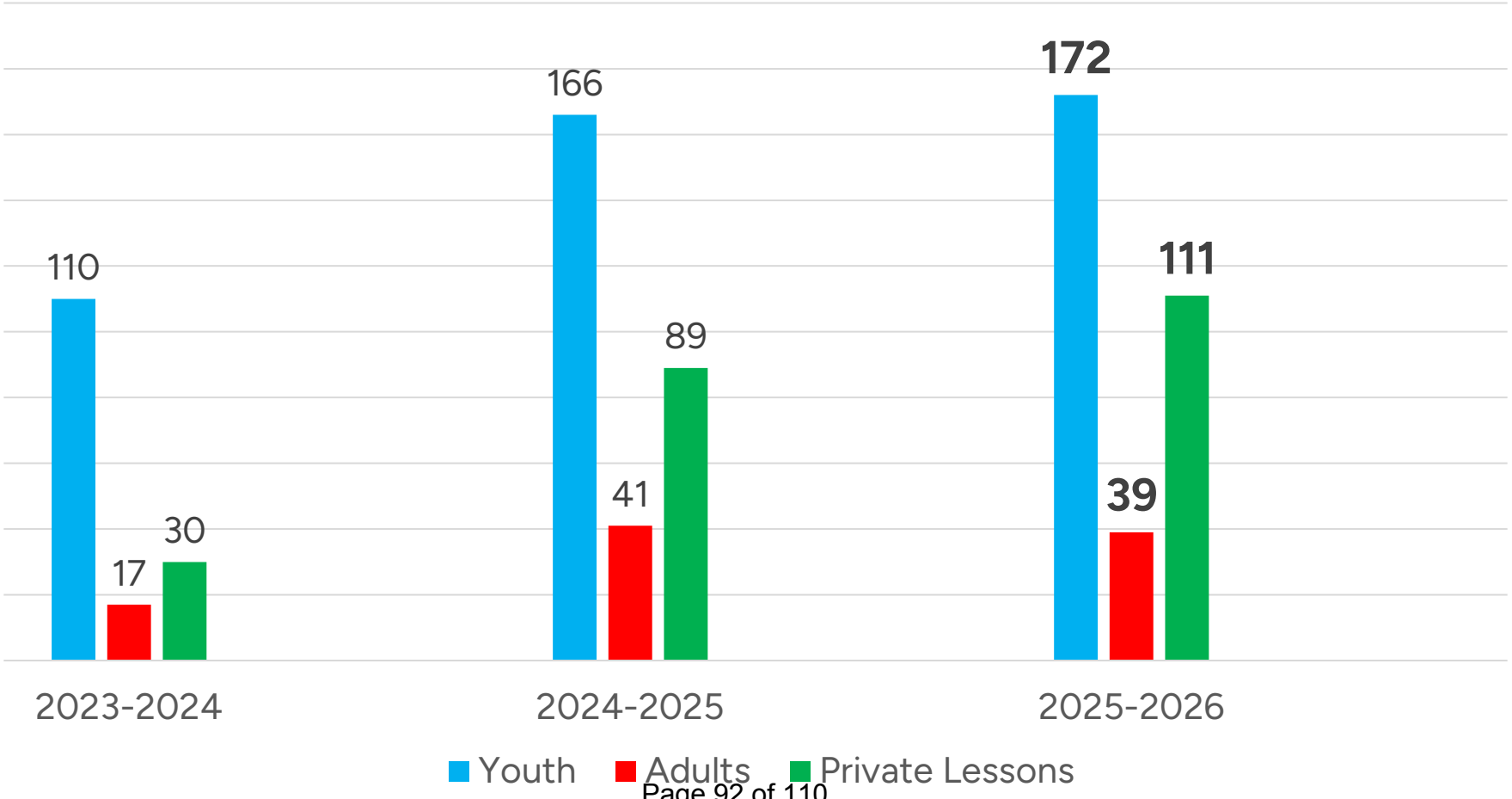
Hockey Programs - Youth

- 10UB SCAHA and CAHA State Champions (Mammoth Stars)
- LAKHSL JV Champions (Bishop Broncos)



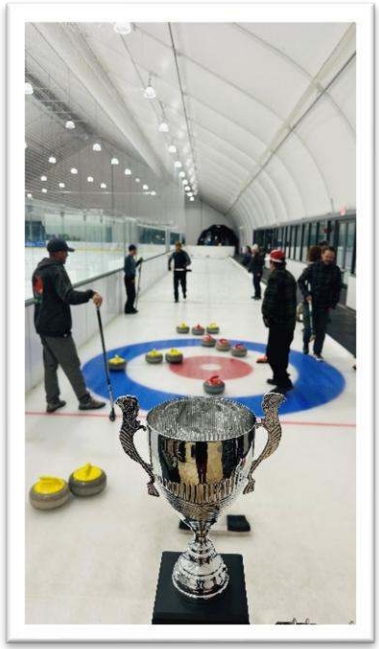


Lesson Programs



Curling Leagues

- Curling League – 16 team Fall League, 18 team Winter League
  - 230 Total Participants in the Leagues (93 last season)





Other Amenities

- Dedicated Curling Lane
  - 110 Rentals 300+ users
- Hockey Shooting Cage
  - 61 Rentals 100+ users
- Indoor Pickleball Court
  - 95 Rentals 50+ users

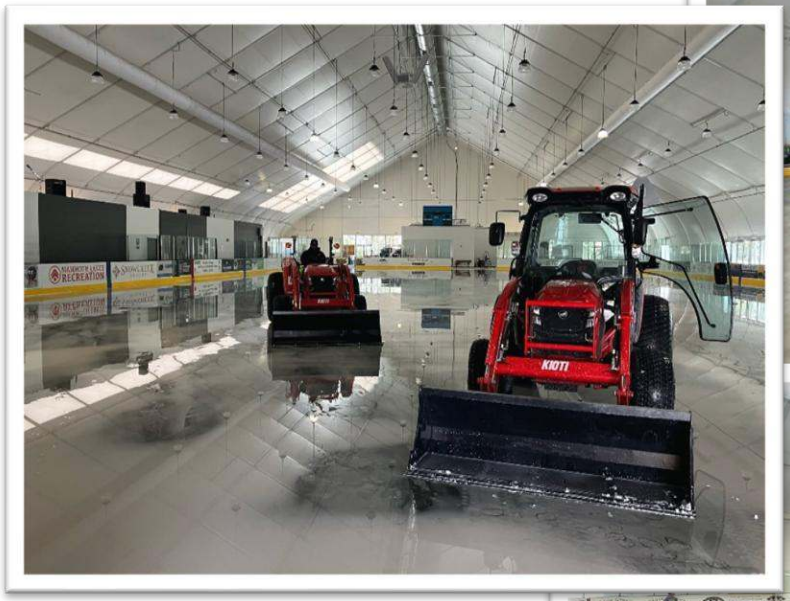


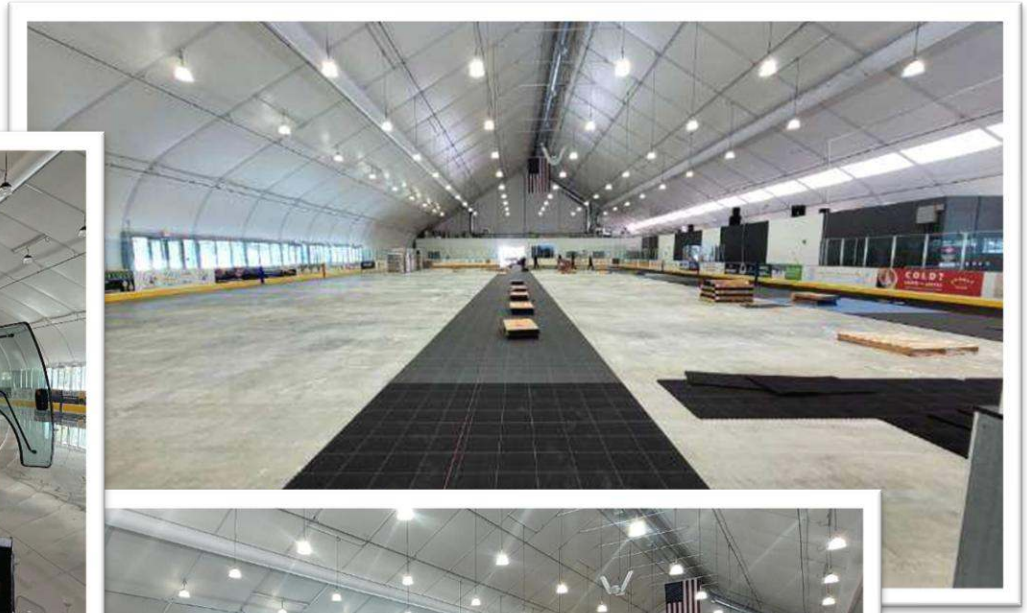


S.W.O.T. Analysis

Strengths	Weaknesses	Opportunities	Threats
• Senior, experienced facility staff and instructors. • Ice Quality • Program growth and our ability to absorb it. • Continued facility enhancements • Sense of community.	• Communication and promotion of programing. • Program planing schedule and organization. • Lack of written SOPS • Inconsistent staff training and knowledge.	• Host venue - Tournaments, scrimmages, bon spiels (curling), camps and special events. • Growth in Curling League. • Growth in skating lessons. • Weekday morning schedule	• Pay structure, limited pay classes. • Lack of upward mobility for staff. • Ice availability • Typical Mammoth Threats - housing, seasonal staff, cost of living, economy, etc.

Ice out and Transition to Summer







PARKS AND RECREATION COMMISSION
STAFF REPORT

Subject: Parks and Recreation Department Monthly Report

Meeting Date: May 26, 2026

Written by: Stuart Brown, Parks and Recreation Director
Warren Boling, Maintenance Superintendent
Katrina Kelly, Recreation Manager
Douglas Gebhart, Recreation Supervisor
Andrew McEachron, Recreation Supervisor
Sydney Schulz, Recreation Supervisor
Emma Lane, Program and Facilities Administrator

BACKGROUND:

The monthly Parks and Recreation Department Report includes news and updates from the department, along with achievements and action related to the strategies, goals and tasks identified in the Parks and Recreation Department 2026 Strategic Priorities and Key Objectives.

A. Strategic Priority: *Invest in the Town's Recreation Amenities*
B. Strategic Priority: *Deliver High-Quality, Affordable and Sustainable Recreation Programming*
C. Strategic Priority: *Build Capacity to Enhance and Sustain Recreation Programming*

DEPARTMENT NEWS AND UPDATES

Facility Status:

Community Center

- OPEN for programming and private rentals.

LA Kings Ice at Mammoth Lakes

- Closed for the summer

Mammoth RecZone

- Open

Whitmore Pool

- Open for Lap Swim
- Public swim opens on Saturday, June 13 (FREE Swim day!)

INVEST IN THE TOWN'S RECREATION AMENITIES

Capital Projects

Provide multi-purpose, year-round, indoor and outdoor recreation amenities in Mammoth Lakes accessible to all residents and visitors. Capital Improvement Projects (CIP) include:

A. Mammoth Creek Park West Rehabilitation Project Update

- On-going projects:
  - CRC railing for stairway – Included in summer fencing project
  - Park identification and Kiosk sign – planning underway by OOR
  - Bike racks – installed
  - Landscaping – planned for summer
  - Park Amenities – placement of donor benches

B. Community Bike Park/Pump Track Development

- Staff are evaluating the small site adjacent to the Community Dog Park and Childcare facility for the construction of a small pump track this summer on the approximately 0.55 acre site.
- Conversations are ongoing with professional bike park designers.



C. Dave and Roma McCoy Arts and Cultural Center Programming Development

- May 6 – TC Presentation of MACC Operating Plan by Consultant
- May 7 – One on One meeting with Tenants in the morning and Meet and Greet at Outbound Mammoth from 5-7pm

Staffing

- Posted Arts and Culture Manager position – closes May 25, 2026
- Received over 40 applications

Personnel: Arts & Culture Manager Recruitment is Underway*

Projected 2 Full-Time and 4 Part-Time employees to operate the Facility with additional event labor

- The Arts and Culture Manager is responsible for the overall **administration, operation, and management** of the *Dave and Roma McCoy Arts and Cultural Center* with oversight from the Parks and Recreation Director.
- The Manager will lead a high-performing team, develop partnerships with local arts and culture organizations, and position the venue as the **premier regional hub for performing arts in the Eastern Sierra**.
- This position oversees all aspects of **facility scheduling, staffing, and daily operations** to ensure the facility functions as a professional, safe, and inviting venue for patrons, artists, and community members.
- Working collaboratively with Town staff, community partners, and local arts and culture organizations, **the Arts and Culture Manager supports the Town-wide delivery of diverse and community-centric programming and fosters a vibrant and inclusive cultural experience.**

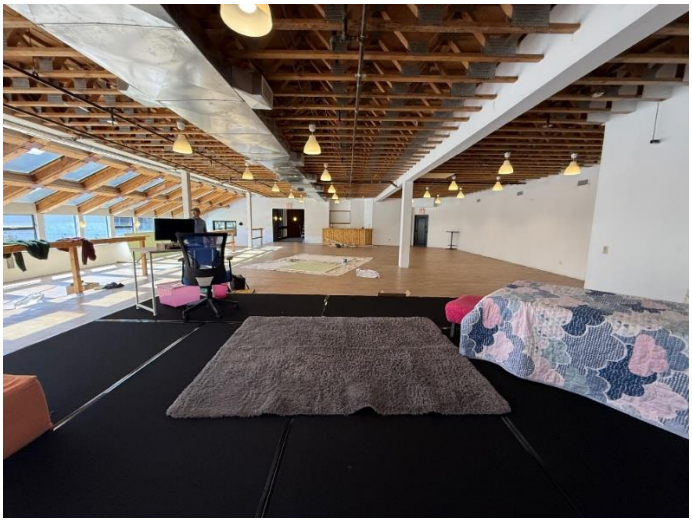


* *Applications close Monday, May 25, 2026*

Page 28 AMS

NEW Community Event Space

- To provide continuity of performances for our local arts and culture organizations while the new 239 seat auditorium inside the Dave and Roma McCoy Arts and Cultural Center is being built (opens spring 2027), the Town leased space in the Sierra Center Mall (452 Old Mammoth Road).
- The approx. 2,000 square foot event space located on the second floor above ASO – Adventure Sports Outpost, will open to audiences this month.
- From April 16-26, Sierra Classic Theatre's (SCT) spring show titled "I and you" utilized the space as will the Mammoth Lakes Film Festival from May 20-24, 2026, along with Chamber Music Unbound events.



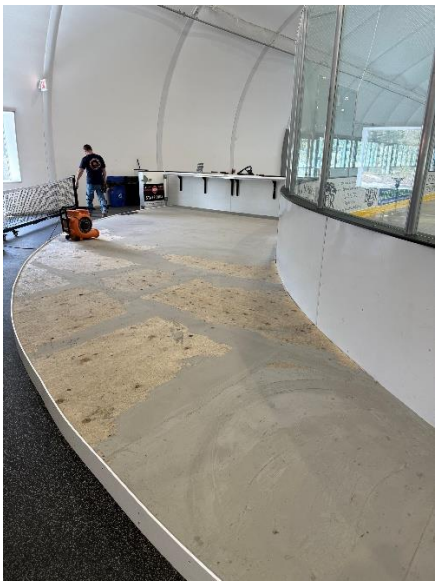
Planned Maintenance

Conduct planned maintenance activities to enhance prioritized parks, fields, facilities and trails.

- The new Whitmore Pool heater was installed on May 6 & 7 and is delivering consistent 82 degree water every day. Total project cost was $56,000.



- Staff will be contracting for the installation of power to the new 20x30' pavilion at Mammoth Creek Park prior to summer.
- Additional flooring at the CRC was installed on April 27/28. Total project cost was $15,266.





- The installation of the new picnic table and shade structures at the Dog Park will take place this summer. Valued at approx. $20,000.

- Staff have installed a new bottle filing station at the Whitmore Track and Sports Field and inside the Community Recreation Center. An additional bottle filling station is scheduled to be installed at the Mammoth Lakes Pickleball Complex this summer.
- Permanent Pickleball containment fencing is scheduled this summer/fall
- New fences at Shady Rest Park from the playground restrooms to the skatepark will be installed after the tree thinning project has been completed.

DELIVER HIGH-QUALITY, AFFORDABLE, AND SUSTAINABLE RECREATION PROGRAMMING

Smart Growth – Expand access, availability, affordability and DIVERSITY of parks and recreation programs and services

A. **Affordability** - Increase Tony Colasardo Scholarship opportunities for all youth and provide payment plan options for adults.

B. Access - Expand discounted in-person, limited sale Membership and Play Pass products and maximize access to summer camps and programs. The annual Membership discounted sale period opened on May 1 and is scheduled to end on May 31. No changes were made to the fees, however there is a 2-month minimum purchase period.

One Membership, Endless Fun!

Discounted in-Person Membership Sale is NOW OPEN!

Enjoy year-round recreation with the **NEW Mammoth Lakes Parks and Recreation Annual Membership**. Get your unlimited access to Town-managed facilities:

- OPEN SKATE/CURL at ***LA Kings Ice Mammoth Lakes****
- OPEN SWIM (including Lap Swim) at ***Whitmore Pool***
- OPEN PLAY (including Pick Up sessions) at the ***Mammoth RecZone***
- Members also receive additional perks including complimentary events, rental discounts, and more (see below)

Purchase your Membership in-person from May 1-31 at the Parks and Recreation Department offices, located at the Community Recreation Center / LA Kings Ice at Mammoth Lakes, Monday - Friday, between 1:00-5:00pm.

**Membership admission does NOT include Pick Up Hockey or Stick Time. Open Curl requires an advance reservation.*

2026/27 Rates

TONY COLASARDO SCHOLARSHIPS ARE APPLICABLE TO MEMBERSHIP RATES.

Membership Type	Annual Fee	May or October 50% Discounted In-Person Fee	Monthly Fee
Family (2 Adults + All Children FREE)	$600	**$300**	$60
Adult (18-64)	$300	**$150**	$30
Senior (65-79) / Military (Active & Veterans) / College Students / First Responders (Police, Fire, EMS)	$260	**$130**	$26
Senior (80+)	FREE	**FREE**	FREE
Youth (5-17)	$230	**$115**	$23
Child (4 and under)	FREE	**FREE**	FREE
Inyo/Mono K-12 Student	$100	**$50**	$10

Membership Benefits (Monthly and Annual)

- Admission to Open Skate, Open Curl, Open Swim, Lap Swim and Open Play
- Complimentary skate rentals
- Complimentary amenity rentals: indoor Pickleball court, Shooting Cage, Dedicated Curling Lane, Volleyball Court, Roller Rink and Half Court Basketball (reservation required)
- Access to member-only special events such as the Holiday Pancake Breakfast, Pool BBQ, Early Access sessions, and more!

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- 20% off any Lesson, Clinic, Pick-Up or Stick Time program
- 20% off Winter Play Pass (vaild for any Clinic, Pick-Up or Stick Time program)
- 20% off Skate Sharpening
- One (1) FREE Ice Skating Lesson
- Two (2) Complimentary facility passes for member guests
- Three (3) FREE Skate Assist Aids

C. **Availability** - Further expand availability of products and services for families.

D. **Communication Plan** - Effectively disseminate bilingual Department-wide information to encourage participation in the Core Program Areas: (1) Department website/DaySmart, (2) Recreation This Week, (3) social media, (4) Brochures, flyers, and print ads.

E. **Data collection** - Use surveys, etc. to inform park experience and program evaluation.

Core Program Areas – Expand and deliver sustainable core program areas aligned with the demand and resource capacity of the Department

A. Youth/Teen Camps and Programs



NEW Summer Camps Guide

- In response to our community's desire for enhanced and more detailed information about our many camps and programs, staff have prepared and published the NEW 2026 Summer Camp Guide.
- Doug Gebhart and the entire team worked hard over winter to develop this comprehensive and easy-to-use guide to help families better plan their summer of adventure with us.
- We hope it will elevate our community's recreation experience in one of the world's most spectacular playgrounds!
- Review the NEW 2026 Summer Camp Guide HERE.
- Hard copies are available upon request.

B. Community Recreation Center (CRC) Programs/Events

Mammoth RecZone

- Opening Day: Saturday, May 9
- Closing Day: Sunday, August 30
- NEW THIS SUMMER:
  - Dedicated Roller Rink (limited skates/blades available)
  - TWO dedicated Volleyball Courts (second court coming in June)
  - Dedicated Indoor Pickleball Court





Operations

- Operating Hours:
  - **May 9 - June 14 (pre-summer season)**
  - Wednesdays-Fridays:
    - 2:00pm-8:00pm (Reservations & Open Play)
  - Saturdays:
    - 12:00pm-8:00pm (Reservations & Open Play)
  - Sundays:
    - 12:00pm-6:00pm (Reservations & Open Play)

- **June 15 - August 14 (summer camp season)**
  - Mondays-Thursdays:
    - 10:00am-1:00pm (Reservations ONLY)

    - 4:30pm-8:00pm (Open Play)
- Fridays:
    - 10:00am-3:00pm (Reservations ONLY)
    - 12:30pm-8:00pm (Open Play)
- Saturdays:
    - 12:00pm-8:00pm (Reservations & Open Play)
- Sundays:
    - 12:00pm-6:00pm (Reservations & Open Play)
- FREE Friday during July for Park and Recreation Month

Whitmore Pool

- Opening Day: Monday, May 11 for lap swim
- Public Opening for recreation swim and FREE day: June 13
- Pool heater installed May 5/6

C. Adult Activities

Pickleball

- May 23 - Learn To Play Pickleball - open for registration
- May 30 – Round Robin Tournaments - open for registration

Softball

- June 15 – Men's League Begins – open for registration
- June 16 – Cord League Begins – open for registration

D. Community Events/Activities

NEW Mammoth Lakes Sierra Summer Nights!

- To continue to expand access, availability, affordability and DIVERSITY of parks and recreation programs, the Town in partnership with Mammoth Lakes Tourism is activating Mammoth Creek Park with a new event we are calling for now, **Sierra Summer Nights!**
- This new community-driven and family-friendly event will be held three times this summer in June, July and August.
- Below is a draft flyer for the event.



Parks and Recreation Master Plan

TOWN OF MAMMOTH LAKES
PARKS & RECREATION MASTER PLAN

Develop a new Parks and Recreation Master Plan that includes updated goals and policies, an analysis of the supply, demand and needs for park and recreation facilities and services within and surrounding the Town of Mammoth Lakes and an action plan with conceptual site plans that articulate a clear vision and "roadmap" for the Town over the next 10 years or longer.

- **Project Timeline**



- **Community Engagement Schedule**

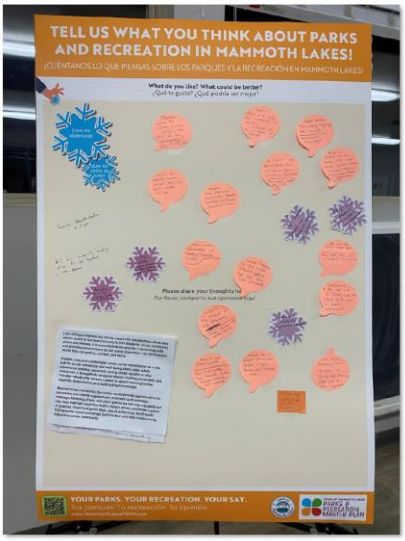


- **Summary of Community Engagement to date**

Event	Date	Interactions
Pop-Up Booth #1: Winter Recreation Expo	10/2/2025	66
PRMP Advisory Committee Meeting #1	10/27/2025	11
Parks and Rec Commission Presentation #1	12/2/2025	6
PRMP Advisory Committee Meeting #2	2/9/2026	7
Focus Group Meeting #1: Sports Organizations	2/10/2026	15
Focus Group Meeting #2: Advisory Committee Applicants/General Public	3/3/2026	10
Pop-Up Booth #2: Summer Recreation Expo	3/30/2026	93
Focus Group Meeting #3: Teens	3/31/2026	27
Focus Group Meeting #4: Latino Community Members	4/1/2026	7
Focus Group Meeting #5: Active Adults (55+)	4/2/2026	20
Pop-Up Booth #3: Spring Egg Hunt	4/3/2026	130
Completed Surveys	Nov - Apr	1,205
Total PRMP Interactions to Date		**1,597**

Key Themes

- **Big demand for space for sports practices and games,** particularly for sports fields when open, and indoor practice space for all sports during the winter months
- **Major interest in an indoor sports complex/fieldhouse** to support year-round activities such as soccer, track and field, volleyball, and other sports
- **Strong desire for a year-round indoor pool or aquatics center** to expand swimming and aquatic recreation opportunities during the winter
- **Need for more gathering spaces**, with an emphasis on teen hangout areas and cozy, comfortable, and accessible spaces for older adults (55+)
- **High appreciation for the existing multi-use path (MUP) system**, and an interest in expanded connectivity
- **Varied interest in improvements to existing parks and facilities**, with the tennis courts at Community Center Park mentioned most

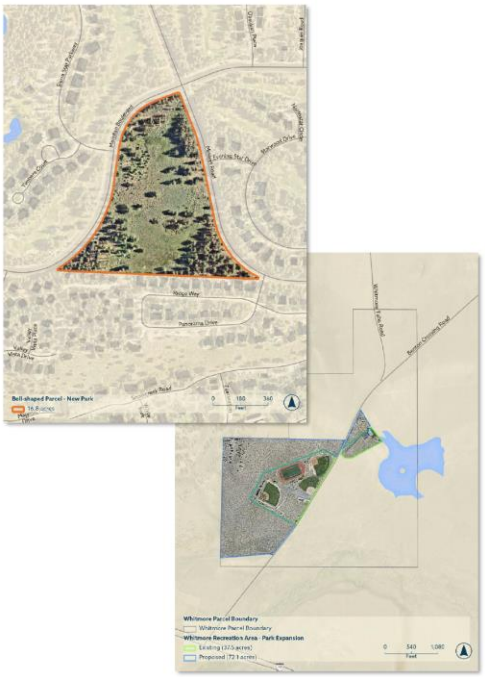


- **Survey**
  - Household survey: 495 completed (Goal: 500)
  - Online survey NOW available: 710 completed (Goal: 500)
  - Total: 1,205 (640 in 2007)
  - Both surveys closed April 30

Town of Mammoth Lakes Parks and Recreation Master Plan Survey				
Single Response Questions		1.00 OVERALL	Sample 1 Invite	Sample 2 Open
Are you:	1 A resident of the Town of Mammoth Lakes	68%	77%	62%
	2 Seasonal worker living in the Town or surrounding communities	3%	5%	1%
	3 Visitor to the Town	4%		7%
	4 A second homeowner	21%	17%	23%
	5 Other	0%		1%
	6 A resident of the Eastern Sierra Area	3%	0%	6%
TOTAL		100%	100%	100%
	n =	1,205	495	710

Future Park Opportunities

- The project team will develop a **future park concept for the Bell-Shaped Parcel**, along with **high-level amenity recommendations** to inform a potential expansion of the **Whitmore Recreation Area**.
- An **online community survey** will be launched this summer to gather input on desired amenities and park features for both project areas.
- Community feedback will guide the development of a **draft conceptual site plan for the Bell-Shaped Parcel** and a **preliminary list of recommended amenities for Whitmore Recreation Area**.
- These draft concepts will be **shared with the public at the Fall pop-up booth and community workshop** for additional input.



Upcoming Meetings & Events

- PRMP Advisory Committee Meeting #3 on 5/18/2026,
- Focus on sharing results of the Existing Conditions Analysis and Community Engagement Results, with a focus on the survey results, which RRC will present.
- Fall Community Open House at the Community Center scheduled on Wednesday, May 23 and KTUA will have a booth at Mammoth Trailfest on Thursday, May 24

BUILD CAPACITY TO ENHANCE AND EXPAND PROGRAMMING

A. Partnerships

- Expand partnerships with local organizations
  - No update
- Collaborate with local non-profit youth sporting groups
  - Youth Sports Funding is being distributed
  - Coordinating with YSF groups to engage in PRMP efforts
- Hire/contract specialized skilled instructors
  - No update.
- Contract with recreation entities to provide enhanced services
  - At this time, the Town will not be contracting for the delivery of a Youtheatre summer camp. We are encouraging local arts and culture organizations to host a camp for the community.

B. Employee Development

- Developing our workforce
  - No update.
- Professional Development

- The director attended the annual CPRS Conference in Long Beach in late March.

C. Recruitment and Retention

- The department is advertising for several seasonal positions including lifeguards, counselors and sports officials.